

The background of the cover features a stylized, high-contrast image. On the left, a large white wind turbine is partially visible against a solid orange background. To the right of the turbine, a silhouette of a city skyline with several buildings is visible against a lighter orange background.

# Component Manufacturing: Wisconsin's Future in the Renewable Energy Industry

**R E P P**

RENEWABLE ENERGY POLICY PROJECT

TECHNICAL REPORT | January 2006

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## REPP STATE REPORTS

A national program to develop renewable energy will provide significant benefits to states and regions well beyond where projects are developed. A national program will greatly stimulate demand for manufactured components. It is clear from earlier Reports undertaken by the Renewable Energy Policy Project that many of the states and regions that have suffered the greatest loss of manufacturing jobs have a significant concentration of manufacturing potential to supply those components. This potential is little understood even by those closest to it and who stand to benefit the most from it. The REPP State Reports intend to provide an explanation of how this manufacturing potential is calculated and offer detailed analysis showing for a state, region, and county the potential for each of the 43 industrial codes that comprise the major component parts for the major renewable energy technologies. It is hoped that the Reports will spur interest at the local level to actually identify the specific firms that could benefit from a national program and begin the discussion as to how best to tie reinvigorated domestic manufacturing activity into a national program to develop renewable energy.

## **Component Manufacturing: Wisconsin's Future in the Renewable Energy Industry**

The recently passed Energy Policy Act of 2005 provided some minor support for renewable energy development but stopped well short of supporting a significant national commitment. It is well understood that a national program to develop renewable energy will benefit the regions and states that have the best renewable resource base – solar, wind, biomass and geothermal. What is less appreciated is that a national program will also create a demand for billions of dollars of components, the parts that make up the finished renewable plants. This demand could if accompanied by appropriate incentives provide important new markets for domestic manufacturers that are already manufacturing equipment similar to the components that go into new renewable generation. It is the intent of this Report to outline the potential for Wisconsin from a national commitment to accelerate renewable energy development.

In 2004, the Renewable Energy Policy Project completed an analysis of modern, large wind turbine technologies. The results of this analysis were very encouraging both for the country as a whole and for Wisconsin in particular. The Report showed:

“Investment in new wind will create a demand for all of the components that make up a wind generator. As a rule of thumb, every 1000 MW requires a \$1 Billion investment in rotors, generators, towers and other related investments...This Report assumes 50,000 MW will be developed and proceeds in three steps to trace the distribution of benefits. First we determine how the total installed cost of the new wind development will flow into demand for each of the 20 separate components of the turbines (grouped into 5 categories). Second, we spread the total demand among the regions of the country by allocating the \$50 billion investment according to the number of employees at firms identified by the NAICS codes. The number of employees is used rather than number of firms to account for the different impact of large vs. small companies, and hence to more accurately distribute the investment. This produces a “map” of manufacturing activity across the United States based on firms that have the technical potential to become active manufacturers of wind turbine components. Third, we translate the regional dollar allocation by assuming that all component manufacturing has the same ratio of jobs/total investment of 3000 FTE jobs/\$1 billion of investment.

The results of this initial research into the distribution of manufacturing activity are encouraging. Twenty-five states have firms currently active in manufacturing components or sub-components for wind turbines; all fifty states have firms with the technical potential to become active. The table below shows the twenty states with would receive the greatest portion of the investment, based on the number of employees at potentially active firms identified by the NAICS codes for wind components.

**Investment and Job Creation Potential  
Top 20 States Ranked by Average Investment**

| State                 | Potential<br>Number<br>of Jobs | Average<br>Investment<br>(\$ Billions) | 2001<br>Population | Rank<br>in U.S. | Manufacturing<br>Jobs Lost,<br>Jan. 2001 -<br>May 2004* | Rank<br>in U.S. |
|-----------------------|--------------------------------|--|--------------------|-----------------|---|-----------------|
| California            | 12,717                         | 4.24                                   | 34,501,130         | 1               | 318,000   | 1               |
| Ohio                  | 11,688                         | 3.90                                   | 11,373,541         | 7               | 165,500   | 3               |
| Texas                 | 8,943                          | 2.98                                   | 21,325,018         | 2               | 169,600   | 2               |
| Michigan              | 8,549                          | 2.85                                   | 9,990,817          | 8               | 129,300   | 8               |
| Illinois              | 8,530                          | 2.84                                   | 12,482,301         | 5               | 131,500   | 6               |
| Indiana               | 8,317                          | 2.77                                   | 6,114,745          | 14              | 63,500  | 13              |
| Pennsylvania          | 7,622                          | 2.54                                   | 12,287,150         | 6               | 155,200   | 5               |
| <b>Wisconsin</b>      | <b>6,956</b>                   | <b>2.32</b>                            | <b>5,401,906</b>   | <b>18</b>       | <b>68,300</b>   | <b>10</b>       |
| New York              | 6,549                          | 2.18                                   | 19,011,378         | 3               | 130,500   | 7               |
| South Carolina        | 4,964                          | 1.65                                   | 4,063,011          | 26              | 56,800  | 17              |
| North Carolina        | 4,661                          | 1.55                                   | 8,186,268          | 11              | 156,600   | 4               |
| Tennessee             | 4,233                          | 1.41                                   | 5,740,021          | 16              | 59,700  | 15              |
| Alabama               | 3,571                          | 1.19                                   | 4,464,356          | 23              | 45,300  | 19              |
| Georgia               | 3,532                          | 1.18                                   | 8,383,915          | 10              | 65,700  | 11              |
| Virginia              | 3,386                          | 1.13                                   | 7,187,734          | 12              | 57,500  | 16              |
| Florida               | 3,371                          | 1.12                                   | 16,396,515         | 4               | 56,800  | 18              |
| Missouri              | 3,234                          | 1.08                                   | 5,629,707          | 17              | 36,700  | 23              |
| Massachusetts         | 3,210                          | 1.07                                   | 6,379,304          | 13              | 84,900  | 9               |
| Minnesota             | 3,064                          | 1.02                                   | 4,972,294          | 21              | 38,800  | 21              |
| New Jersey            | 2,920                          | 0.97                                   | 8,484,431          | 9               | 65,400  | 12              |
| <b>20 State Total</b> | <b>120,017</b>                 | <b>40</b>                              | <b>212,375,542</b> |                 | <b>2,055,600</b>  |                 |
| <b>% U.S. Total</b>   | <b>80%</b>                     | <b>80%</b>                             | <b>75%</b>         |                 | <b>76%</b>  |                 |

The results indicate that a significant national investment in wind has clear potential to benefit regions of the U.S. other than only those states that have a significant wind resource. Furthermore, investigating the demographics of the top 20 states benefiting from wind manufacturing indicates that investment in wind will particularly target the most populous regions of the country, and will especially benefit regions that are most in need of new manufacturing jobs. ... Notably, the 20 states benefiting the most from investment in wind are almost identically the 20 states that have lost the most manufacturing jobs in the country over the past 3 years. These states account for more than 76% of the manufacturing jobs lost. Investment in wind will particularly benefit these states, sending new jobs where they are needed most. Furthermore, these states are also the most populous, indicating that investment in wind will benefit a large range of people in the country.”

## I. National Rankings

The methodology we developed for the Wind Report has since been extended to cover photovoltaics, bio-mass steam generators, and geothermal technologies. For the combined renewable technologies, we assumed that 50,000 MW of wind would be developed, 9,260 MW of photovoltaic, 8,700 MW of biomass, and 6,077 MW of geothermal.

| <b>United States</b> | <b>Number of Firms</b> | <b>Millions \$ Investment</b> | <b>New FTE Jobs</b> |
|----------------------|------------------------|-------------------------------|---------------------|
| <b>Wind</b>          | 16,480                 | \$24,955.2                    | 159,516             |
| <b>Solar</b>         | 10,272                 | \$27,849.6                    | 119,277             |
| <b>Geothermal</b>    | 3,926                  | \$6,133.2                     | 28,934              |
| <b>Biomass</b>       | 12,020                 | \$5,296.8                     | 32,632              |
| <b>Total:</b>        | <b>42,698</b>          | <b>\$64,234.8</b>             | <b>340,359</b>      |

Nearly 43,000 firms throughout the United States operate in industries related to the manufacturing of components that go into renewable energy systems. If the 74,000 MW of renewable energy assumed in this model were to be developed, these companies have the potential to fill the demand for new components that would be generated. This national development would represent nearly \$72 billion dollars of manufacturing investment, and would result in more than 381,000 new jobs.

Wisconsin is particularly well positioned to benefit from such a national development. As shown in the tables below, Wisconsin stands to receive nearly 14,061 new jobs and \$1.6 billion dollars of investment in manufacturing components to supply this national development of renewables. Wisconsin is ranked fourth among states in terms of job gain, and fifth for potential investment. (Note: The wind figures shown here are different from those in REPP's initial wind manufacturing report because we are using a more refined model that defines cost information at the component level.)

### **New Manufacturing Jobs, Investment for 74,000 MW Renewable Energy Development**

| <b>Location</b>  | <b># of Firms</b> | <b>New Jobs Wind</b> | <b>New Jobs Solar</b> | <b>New Jobs Geothermal</b> | <b>New Jobs Biomass</b> | <b>Total New Jobs</b> |
|------------------|-------------------|----------------------|-----------------------|----------------------------|-------------------------|-----------------------|
| California       | 5,409             | 12,830               | 19,558                | 3,387                      | 2,481                   | 38,256                |
| Texas            | 3,358             | 10,024               | 9,289                 | 1,864                      | 2,869                   | 24,046                |
| Illinois         | 2,289             | 12,013               | 7,720                 | 1,358                      | 1,550                   | 22,641                |
| Ohio             | 2,465             | 11,937               | 4,733                 | 2,031                      | 1,813                   | 20,514                |
| New York         | 1,925             | 7,415                | 5,848                 | 3,260                      | 2,653                   | 19,176                |
| Pennsylvania     | 2,188             | 7,841                | 6,308                 | 1,363                      | 1,564                   | 17,076                |
| Indiana          | 1,321             | 10,078               | 2,995                 | 1,277                      | 1,345                   | 15,695                |
| <b>Wisconsin</b> | <b>1,331</b>      | <b>10,079</b>        | <b>1,977</b>          | <b>815</b>                 | <b>1,190</b>            | <b>14,061</b>         |
| Michigan         | 2,050             | 9,750                | 2,657                 | 602                        | 914                     | 13,923                |
| North Carolina   | 1,096             | 4,391                | 4,423                 | 1,123                      | 1,480                   | 11,417                |

## Top 20 Counties in Wisconsin

| County    | Wind     |       | Solar    |      | Geothermal |      | Biomass  |      | Totals   |       |
|-----------|----------|-------|----------|------|------------|------|----------|------|----------|-------|
|           | Millions | Jobs  | Millions | Jobs | Millions   | Jobs | Millions | Jobs | Millions | Jobs  |
| Milwaukee | \$544.10 | 3,656 | \$135.30 | 745  | \$18.80    | 81   | \$15.00  | 83   | \$713.20 | 4,565 |
| Waukesha  | \$125.70 | 852   | \$52.80  | 313  | \$11.40    | 66   | \$23.40  | 156  | \$213.30 | 1,387 |
| Racine    | \$106.00 | 699   | \$1.60   | 10   | \$4.60     | 33   | \$16.20  | 115  | \$128.40 | 857   |
| Columbia  | \$4.40   | 35    | \$77.70  | 323  | \$0.20     | 1    | \$0.20   | 0    | \$82.50  | 359   |
| Rock      | \$65.80  | 453   | \$3.00   | 10   | \$4.10     | 18   | \$6.70   | 41   | \$79.60  | 522   |
| Dane      | \$42.50  | 299   | \$14.60  | 79   | \$6.00     | 31   | \$12.30  | 87   | \$75.40  | 496   |
| Sheboygan | \$48.30  | 331   | \$11.20  | 33   | \$4.90     | 21   | \$4.10   | 27   | \$68.50  | 412   |
| Winnebago | \$56.90  | 376   | \$2.10   | 11   | \$0.20     | 1    | \$4.10   | 25   | \$63.30  | 413   |
| St. Croix | \$22.50  | 158   | \$0.70   | 3    | \$32.80    | 235  | \$4.70   | 33   | \$60.70  | 429   |
| Sauk      | \$53.70  | 361   | \$3.70   | 15   | \$0.00     | 0    | \$0.90   | 6    | \$58.30  | 382   |
| Waupaca   | \$45.00  | 315   | \$0.00   | 0    | \$0.00     | 0    | \$0.00   | 0    | \$45.00  | 315   |
| Ozaukee   | \$28.90  | 194   | \$8.50   | 39   | \$2.50     | 15   | \$4.50   | 29   | \$44.40  | 277   |
| Walworth  | \$16.90  | 117   | \$10.50  | 39   | \$9.50     | 48   | \$7.40   | 44   | \$44.30  | 248   |
| Marathon  | \$33.40  | 198   | \$5.30   | 41   | \$1.40     | 9    | \$1.90   | 11   | \$42.00  | 259   |
| Kenosha   | \$15.00  | 108   | \$2.10   | 9    | \$4.60     | 32   | \$16.60  | 116  | \$38.30  | 265   |
| La Crosse | \$9.10   | 58    | \$0.60   | 3    | \$8.10     | 52   | \$20.40  | 144  | \$38.20  | 257   |
| Chippewa  | \$4.60   | 33    | \$14.90  | 62   | \$2.50     | 14   | \$15.90  | 115  | \$37.90  | 224   |
| Marinette | \$35.60  | 252   | \$0.00   | 0    | \$0.70     | 5    | \$0.50   | 4    | \$36.80  | 261   |
| Dunn      | \$1.80   | 13    | \$33.80  | 140  | \$0.00     | 0    | \$0.00   | 0    | \$35.60  | 153   |
| Calumet   | \$32.70  | 229   | \$0.00   | 0    | \$0.70     | 5    | \$0.80   | 4    | \$34.20  | 238   |

The table above lists the 20 counties in Wisconsin that would receive the greatest investment in manufacturing from the national development of wind, solar PV, geothermal, and dedicated biomass. To further clarify, the ‘**Millions**’ dollar figure is arrived at by starting with an assumed number of MW of new capacity for the entire U.S., for example we use 50,000 MW new wind for this report. This 50,000 MW results in a certain manufacturing cost for each component that goes into a wind turbine, which we calculate based on specific cost information (\$/MW) that we have researched for each part. Each component also has an NAICS industry associated with it - for example, the wind turbine gearbox falls under the code 333612 “Speed Changer, Industrial”. Then the total dollars that go into making gearboxes for the 50,000 MW of wind are divided into each county based on the relative number of firms operating in 333612 in that county (actually, the number of employees working at those firms is used to account for different size companies). This process is repeated for each part, and then summed to get the total for each technology.

The number of new ‘**JOBS**’ is also based on census information. By combining the number of employees working in a given industry, the total value of components produced by that industry, as well as the cost per megawatt for those components, we were able to calculate a ratio of Jobs/MW for each NAICS industry for each of the four technologies. This number of jobs is then divided geographically in the same way that the investment was.

To take a closer look at a particular county of interest, we can break out the investment and job allocation by specific NAICS codes, in order to examine the particular kinds of manufacturing that are relevant to a given county. As an example of this, we look at the Wisconsin county which had the most renewable energy manufacturing potential: Milwaukee. While a variety of data is available, three items seemed particularly relevant. The number firms operating in the county in each NAICS industry gives an idea of the manufacturing base located in the county for a particular industry, while the investment and new job creation, using the method described above, provide an idea of the potential for the county to benefit in particular industries from the

## Milwaukee, WI

### Wind

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                                    | 8                      | \$446.9                   | 3,024           |
| 331511        | Iron Foundries   | 7                      | \$37.6                    | 264             |
| 333613        | Power Transmission Equip.                                    | 5                      | \$20.4                    | 133             |
| 326199        | All Other Plastics Product Manufacturing                     | 28                     | \$10.9                    | 87              |
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$8.4                     | 28              |
| 335312        | Motors and Generators  | 3                      | \$8.3                     | 51              |
| 332312        | Fabricated Structural Metal                                  | 11                     | \$7.6                     | 44              |
| 335999        | Electronic Equipment and Components, NEC                     | 2                      | \$2.0                     | 13              |
| 334519        | Measuring and Controlling Devices                            | 3                      | \$0.9                     | 6               |
| 332991        | Ball and Roller Bearings                                     | 1                      | \$0.7                     | 4               |
| 334418        | Printed circuits and electronics assemblies                  | 3                      | \$0.4                     | 2               |
| <b>Total:</b> |  | 72                     | \$544.1                   | 3,656           |

### Solar

| NAICS         | NAICS Description                                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335911        | Storage Batteries                                      | 2                      | \$83.3                    | 438             |
| 335931        | Current-Carrying Wiring Device Manufacturing           | 3                      | \$22.3                    | 170             |
| 334413        | Semiconductors and Related Devices                     | 1                      | \$11.4                    | 29              |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing     | 4                      | \$8.7                     | 47              |
| 335999        | Electronic Equipment and Components, NEC               | 2                      | \$5.0                     | 33              |
| 332322        | Sheet Metal Work Manufacturing                         | 10                     | \$2.3                     | 19              |
| 327211        | Flat Glass   | 1                      | \$1.4                     | 6               |
| 325211        | Plastics Material and Resin Manufacturing              | 2                      | \$0.6                     | 1               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) | 2                      | \$0.2                     | 1               |
| 334515        | Instrument Manufacturing for Measuring and Testing     | 2                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 29                     | \$135.3                   | 745             |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$11.6                    | 39              |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System         | 4                      | \$2.6                     | 14              |
| 332410        | Power Boiler and Heat Exchanger Manufacturing                | 3                      | \$1.3                     | 9               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and          | 5                      | \$1.3                     | 7               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                       | 2                      | \$1.0                     | 7               |
| 333911        | Pump and Pumping Equipment Manufacturing                     | 3                      | \$0.5                     | 3               |
| 333912        | Air and Gas Compressor Manufacturing                         | 2                      | \$0.5                     | 2               |
| <b>Total:</b> |  | 20                     | \$18.8                    | 81              |

## **Biomass**

| <b>NAICS</b>                          | <b>NAICS Description</b>                                     | <b># of Firms<br/>in NAICS</b> | <b>Millions \$<br/>Investment</b> | <b>New FTE<br/>Jobs</b> |
|---------------------------------------|--|--------------------------------|-----------------------------------|-------------------------|
| 332410                                | Power Boiler and Heat Exchanger Manufacturing                | 3                              | \$4.5                             | 32                      |
| 333611                                | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                              | \$3.3                             | 11                      |
| 333120                                | Construction Machinery Manufacturing                         | 10                             | \$1.3                             | 4                       |
| 336510                                | Railroad Rolling Stock Manufacturing                         | 5                              | \$1.0                             | 4                       |
| 332911                                | Industrial Valve Manufacturing                               | 3                              | \$0.7                             | 4                       |
| 335313                                | Switchgear and Switchboard Apparatus Manufacturing           | 4                              | \$0.7                             | 4                       |
| 332420                                | Metal Tank (Heavy Gauge) Manufacturing                       | 2                              | \$0.7                             | 5                       |
| 333923                                | Overhead Traveling Crane, Hoist, and Monorail System         | 4                              | \$0.6                             | 4                       |
| 333922                                | Conveyor and Conveying Equipment Manufacturing               | 3                              | \$0.6                             | 4                       |
| 333415                                | Air-Conditioning and Warm Air Heating Equipment and          | 5                              | \$0.5                             | 3                       |
| 333411                                | Air Purification Equipment Manufacturing                     | 1                              | \$0.4                             | 3                       |
| 333999                                | All Other Miscellaneous General Purpose Machinery            | 8                              | \$0.4                             | 3                       |
| 333911                                | Pump and Pumping Equipment Manufacturing                     | 3                              | \$0.1                             | 1                       |
| 335999                                | Electronic Equipment and Components, NEC                     | 2                              | \$0.1                             | 0                       |
| 334513                                | Instruments and Related Products Manufacturing for           | 4                              | \$0.1                             | 1                       |
| 333912                                | Air and Gas Compressor Manufacturing                         | 2                              | \$0.0                             | 0                       |
| 333995                                | Fluid Power Cylinder and Actuator Manufacturing              | 4                              | \$0.0                             | 0                       |
| 333414                                | Heating Equipment (except Warm Air Furnaces) Manufacturing   | 2                              | \$0.0                             | 0                       |
| 335311                                | Power, Distribution, and Specialty Transformer Manufacturing | 1                              | \$0.0                             | 0                       |
| 327993                                | Mineral Wool Manufacturing                                   | 1                              | \$0.0                             | 0                       |
| <b>Total:</b>                         |  | <b>68</b>                      | <b>\$15.0</b>                     | <b>83</b>               |
| <b>Grand Total for Milwaukee, WI:</b> |  | <b>189</b>                     | <b>\$713.2</b>                    | <b>4,565</b>            |

## **III. Component Breakdown and NAICS Methodology**

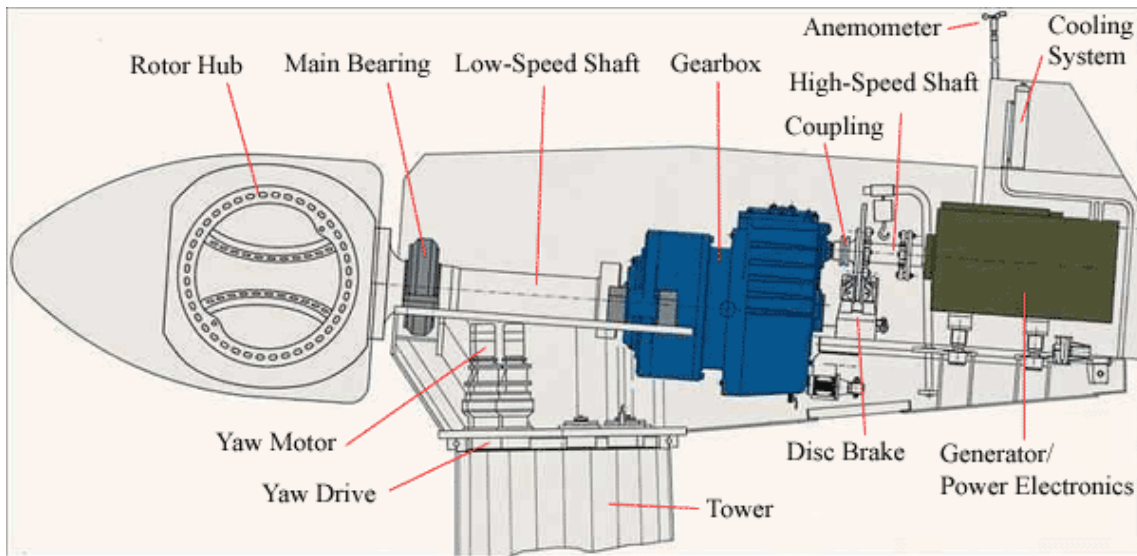
Assessing the dispersion of manufacturing of the components of renewable energy systems proceeds in 3 steps. First we identify the component parts that make up each system, then we identify a relevant NAICS code for each component, and finally we use the census data to identify potential manufacturing activity.

### **A. Component Breakdown**

In doing so, we must decide what constitutes a major component – for this study we consider a part that would likely be sold by a manufacturer as a single unit, and not the parts that went into that unit further up the supply chain. For example, we consider the gearbox in a wind turbine as a component, but not the bolts that went into making the gearbox. For each of four technologies – wind, solar PV, geothermal, and biomass generation – we identified the most prevalent modern technology, and then identified the major components that go into each.

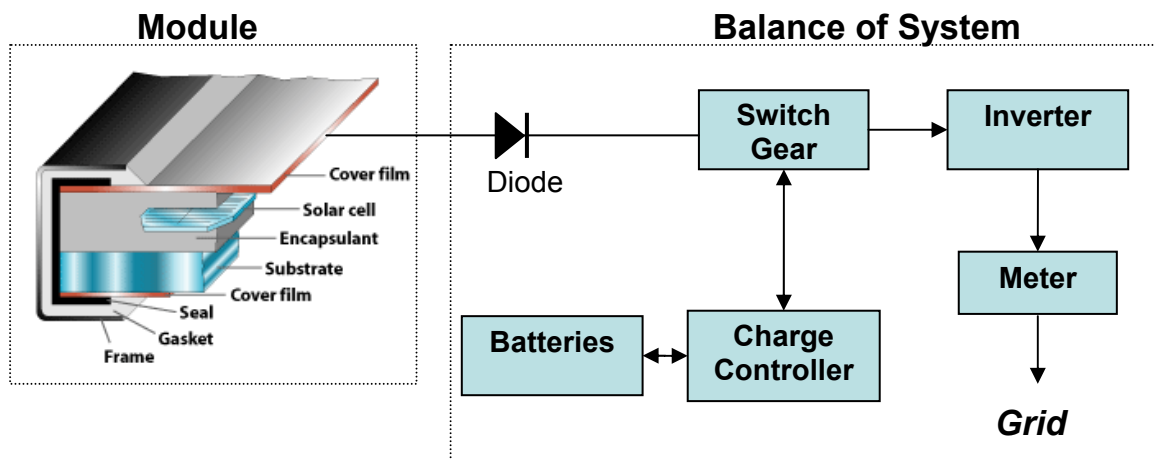
For wind technology, this Report looks at utility scale modern wind turbines, which are three-bladed, upwind, horizontal axis machines, typically larger than 1 MW capacity. In this type of wind turbine, wind flows over three large composite blades mounted on a rotor, causing them to rotate. The rotational energy is transferred through a gearbox to a generator, where it is converted into electricity. Almost all wind turbines currently being installed for power generation for electric utilities are of this kind. We identified 19 separate components for the utility scale wind turbine, many of which are shown below in Figure 1. For a complete list of the components and a description and photograph of each, please refer to Appendix A.





**Figure 1 – Wind Turbine Component Diagram**

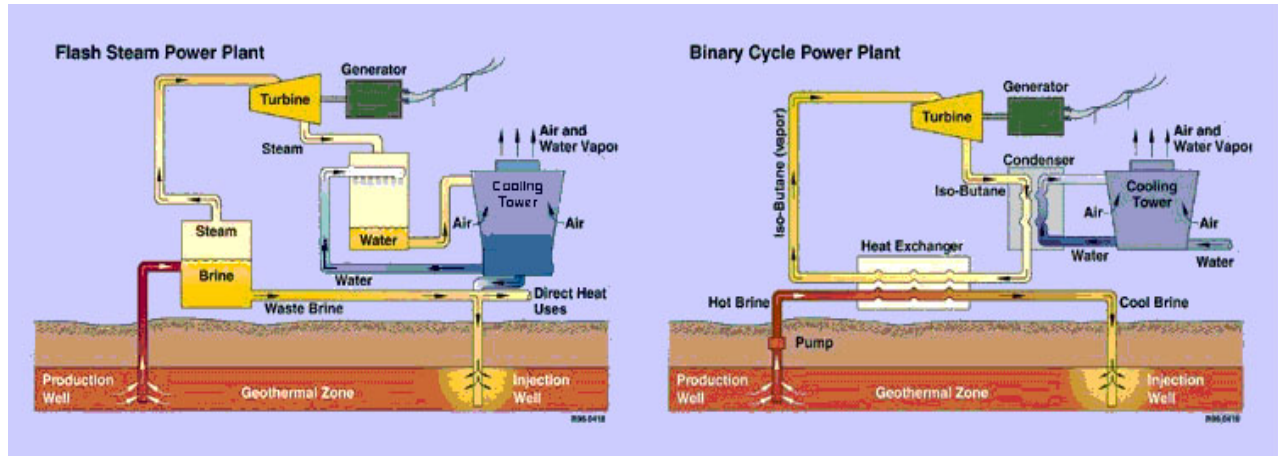
For solar photovoltaics, we considered crystalline silicon modules, as these are by far the most common type of PV module currently deployed. Although not specifically considered in this report, amorphous silicon and other “thin-film” modules are also produced in small amounts in a handful of countries. However, with the exception of the glass top plate and the framing structure, the components for both systems are practically the same and so much of what is written in this report will also apply to thin-film modules. All PV systems convert the energy from photons striking the cells into electrical current. This direct current electricity is then either stored in a battery for later use, or converted into AC power by an inverter, which can then be connected to household appliances and to the electric grid. We identified 13 separate components for solar PV systems.



**Figure 2 – Solar PV Component Diagram**

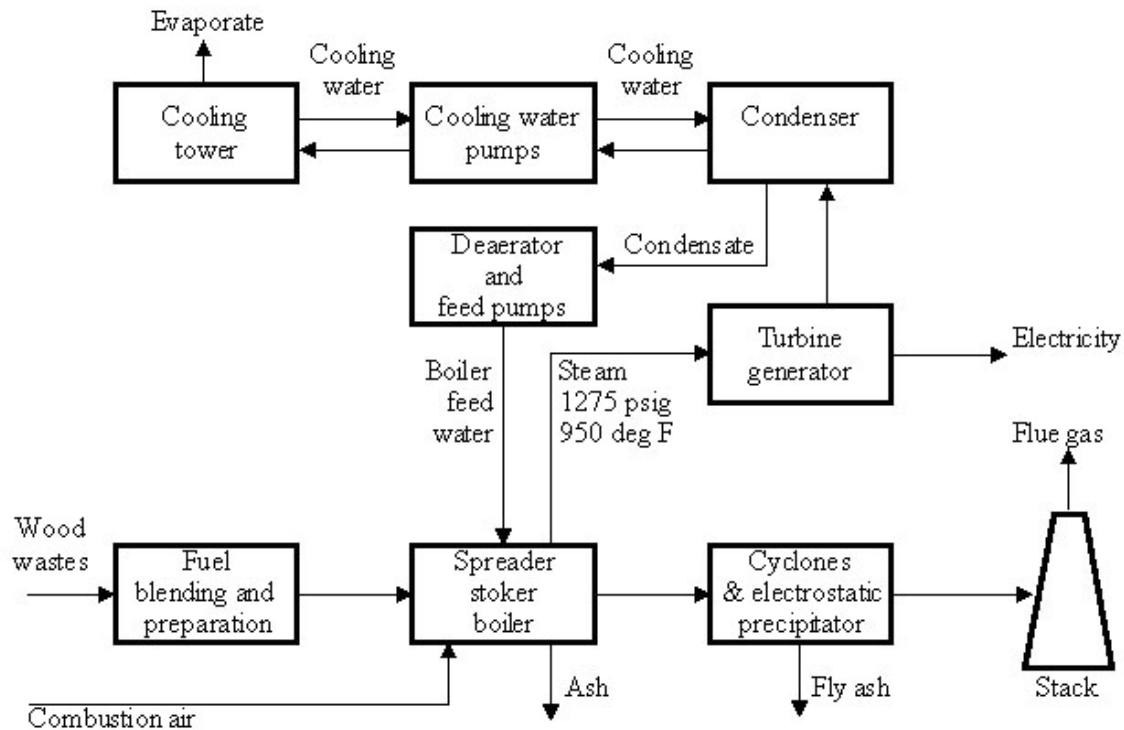
For geothermal power generation, we considered two technologies which represent almost all of the current operating and planned plants – flash steam and binary cycle. Flash steam plants operate by expanding the hot geothermal fluid to make steam, which is then passed through a

steam turbine-generator set to make electricity. The steam is then condensed, and in most cases the excess fluid is reinjected underground to preserve the resource. In a binary plant, a fluid with a low boiling point is circulated in a closed loop, receiving heat from the geothermal fluid through a heat exchanger, vaporizing, being expanded through a turbine-generator, and then recondensed. Most of the components that make up these plants are similar, such as various pumps, heat exchangers and piping, but a handful of parts are distinct for each technology. Listed below are the components that both technologies have in common, and then those that are specialized for each type of plant. The figures below illustrate the major components of a flash steam plant and a binary cycle plant.



**Figure 3 – Geothermal Component Diagram**

For biomass power generation, we looked at dedicated biomass plants (as opposed to co-firing with coal) that burn biomass in a boiler to generate steam. The steam is then passed through a steam turbine-generator, just like the kind used in coal or other fossil-fuel plants, to generate electricity. While other methods of power-generation from biomass exist, such as gasification or anaerobic digestion, direct steam plants are the most common, and are the only technology widely ready for commercialization. We identified 33 separate components for a biomass-fired steam plant.

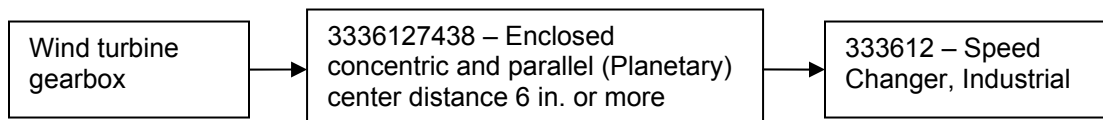


**Figure 4 – Direct-fired Biomass Steam Plant Component Diagram**

## B. Identifying the NAICS Codes

Manufacturing activity has historically been tracked by Standard Industrial Classification (SIC) codes. The four-digit SIC code was developed in the 1930's to classify businesses by the type of activity in which they are primarily engaged and to promote the comparability of business data to describe various aspects of the U.S. economy. In 1997 the SIC was replaced by the North American Industry Classification System (NAICS). In the Economic Census conducted by the U.S. Census Bureau, every firm operating in North America reports one or more NAICS codes, indicating what types of products or services they provide. Companies reporting the same NAICS code are involved in similar activities, for example every company that reports “333911” manufactures some type of pump. Using this system, REPP was able to tabulate the companies involved in activities similar to the manufacturing of renewable energy components.

The NAICS codes have several levels of detail, up to ten digits, with each digit indicating a higher level of detail. For example, a first digit of 3 indicates Manufacturing, 333 is “Machinery Manufacturing,” 333911 is “Pump and Pumping Equipment Manufacturing,” and 333911148M is “All other centrifugal pumps, over 6 in. discharge.” For this report, we matched each component with a 10-digit code, the highest level of detail in the NAICS, in order to ensure that we had accurately identified the correct code. We then went back up the hierarchy to the 6-digit code for interfacing with the census data.



### **Advantages to Using the 6-digit Codes**

The 6-digit NAICS codes replaced the 4-digit SIC codes, which were the highest level of detail available in the SIC. Hence the 6-digit NAICS are the standard level reported by all companies in North America, with the 10-digit codes providing additional detail. The U.S. Census Bureau itself provides data primarily at the 6-digit level, reporting 10 only at the request of a special study. Furthermore, for a given NAICS code and a given geographical area, such as a county, if there are less than 2 companies operating or if one company is dominant, disclosure rules require the Census to not report information for that particular code and for that area, to avoid disclosing private company information. The small number of companies reporting in a given 10-digit code makes it unlikely that information would be available for all codes and states. Therefore, for this study we had to rely on the 6-digit codes. Additionally, the specificity of a 10-digit code could have excluded companies with good potential for entering the geothermal market, which the 6-digit industry code includes.

### **Caveat to Using the 6-digit Codes**

When interpreting the results of a 6-digit code search, it is important to be aware of the potential broadness of companies included. For example, under the 6-digit NAICS, charge controllers and inverters fall under “Electronic Equipment and Components, Not Easily Classified.” Along with rectifying equipment, such as inverters, this also includes laser power supplies and ultrasound equipment. However, this is mostly a problem for one or two particular codes, the majority of NAICS codes used in this study have much less variation of product type. Furthermore, even a company that makes laser power supplies has a significant advantage over a company starting from scratch, as they have basic knowledge and capabilities for making sophisticated electrical equipment.

## **C. Identifying the Economic Impact of Renewables Manufacturing**

To provide an estimate of market development, we must start with a figure for the amount of development to occur in each of the technologies considered in this report. This assumed development figure drives the demand for manufacturing of the components, which in turn creates the potential for economic development in locations that could supply these components. The intention of this report is not to take guesses at the number of MW of renewable energy likely to be installed in the next 20 years, rather we simply take some reasonable numbers to provide an estimate of the economic potential. The table below lists the drivers we used for each of the four technologies, and their source.

### Sources for Assumed National Development

| Energy Source             | Number of New MW | Source                                   |
|---------------------------|------------------|--|
| Wind                      | 50,000           | ½ of AWEA's projection for next 20 years |
| Solar PV                  | 9,260            | Solar PV Industry Roadmap                |
| Geothermal                | 6,077            | EIA Projection for a 20% RPS by 2020     |
| Biomass – Dedicated Steam | 8,700            | EIA Projection for a 20% RPS by 2020     |

### Investment Allocation

Having identified components and a NAICS code for each, the next step in determining the potential involvement of this manufacturing base in the development is to determine how demand will flow into each industry based on component cost information. This cost information results in a dollar amount allocated to each industry. Each component is assigned a specific cost (\$/MW) based on research by REPP into the most relevant current cost study for each technology. The table below summarizes the sources for cost information for each of the technologies.

### Sources for Component Cost Information

| Energy Source             | Component Cost Information Source  |
|---------------------------|--|
| Wind                      | NREL WindPACT Study  |
| Solar PV                  | Solar PV Industry Roadmap, as well as NREL Solar Energy Technologies Program |
| Geothermal                | EPRI "Next Generation Geothermal Power Plants"                               |
| Biomass – Dedicated Steam | Capital costs for the McNeil Generating Station in Burlington, VT            |

The cost allocated to each component group is then allocated to states and geographic regions according to the number of employees working for companies with the technical potential to manufacture components in that component group. The number of employees is used rather than number of firms to account for variation in size of the firms. A firm employing 1,000 people will bring a larger investment to a region than one employing 10.

To illustrate the allocation, consider the wind turbine gearbox, which has a specific cost of \$80,000 per MW of wind capacity. Multiplying by the 50,000 MW of wind assumed as the driving development results in a total investment in gearbox manufacturing of \$4 billion. This \$4 billion is now allocated geographically. Consider Milwaukee county in Wisconsin, which has 3024 employees working at firms operating in the NAICS code for gearboxes (Speed Changer Industrial – 333612 NAICS), as compared to 13,991 employees in the entire U.S. Therefore, Milwaukee gets 3024/13,991 or 21.6% of the \$4 billion dollars, which means around \$864 million goes to Milwaukee for the NAICS industry associated with gearboxes (you can check this by looking at the Milwaukee Wind breakdown in Section II of this report). To get the total investment for given county or state, we then simply sum up the investment for all of the NAICS codes.

### **Jobs Allocation**

We are also interested in investigating the impact of the national development of renewable energy on job creation. To do this, we assign a manufacturing job creation ratio to each of the component industry, a number of jobs created manufacturing in a certain industry per MW of new capacity. This ratio is calculated, again using the NAICS census data in combination with the specific cost information discussed above. For each NAICS code, the census reports the number of employees working in that industry, as well as the total value of products shipped from that industry. We make the assumption that this shipped value of a product is the same value represented in the specific cost information used for the investment allocation (the \$/MW for each component). Combining these two pieces of information results in a number of employees per MW. Because the census value of shipments is calculated on an annual basis, this “number of employees” is equivalent to number of annual jobs, or an amount of labor equal to the number of employees times 2000 hours. The table below shows the total jobs/MW number for each technology, summing over all of the component parts:

**Jobs per MW Development**

| <b>Energy Source</b>     | <b>Number of Jobs/MW</b> |
|--------------------------|--------------------------|
| Wind                     | 3.5                      |
| Solar PV                 | 15.2                     |
| Geothermal               | 4.8                      |
| Biomass –Dedicated Steam | 4.3                      |

REPP had recently completed a study of the labor that goes into renewables for the Pennsylvania RPS, as well as for other purposes, which included a detailed survey of employment related to wind and solar PV. The overall manufacturing jobs/MW numbers found using the NAICS census method and shown in the table above agree well with the numbers found in the previous REPP study, giving confidence in the above method.

Having obtained a jobs/MW number, the jobs are allocated geographically according to the census manufacturing in the exact same manner that the investment was allocated.

## Wind Components

### Bearings

#### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Ball and Roller Bearings  
332991

**Detailed Code:** Other roller bearings, spherical roller bearings, including hourglass and barrel, double row  
3329915025



**Description of Subcomponent:** A number of bearings are required for the shafts, gearbox, yaw mechanism, generator, and other rotating parts.

Source:  
<http://www.timken.com/products/bearings/products/sphericals>

A four-point contact ball bearing joins the nacelle and the tower, allowing the nacelle to slew about in order to face upwind and extract the maximum amount of energy from the wind. The main shaft rotates on large tapered roller bearings, or in some cases a large spherical bearing.

### Blade Extender

#### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Primary Metal Manufacturing  
331

**Industry Code:** Iron Foundries  
331511

**Detailed Code:** Ductile iron fittings 14 in. or more  
3315111116



**Description of Subcomponent:** These steel components serve as a means to support the rotor blades and secure them to the hub.

Source:  
<http://www.state.sd.us/puc/2000/Wind/Wind%20Word%20>

Typically weighing over a ton, each blade extender is mounted to a four-point ball bearing, which is then mounted to the hub. The structure of the extenders allows each blade maximize rotation while connected to the pitch mechanism.

## Brakes

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Power Transmission Equip.  
333613

**Detailed Code:** Friction-type Clutches and Brakes  
3336133111



© 1998 www.WINDPOWER.org

**Description of Subcomponent:** Mechanical brakes are used as auxiliary devices to insure that the rotors, gears and generator have stopped during maintenance of periods of inclement weather.

Source:  
<http://www.windpower.org/en/tour/wtrb/safety.htm>

The yaw mechanism typically halts any blade rotation by turning the rotors perpendicular to the wind direction. Should the rotors continue to turn, many turbines are equipped with either hydraulic or spring activated brake systems to prevent undesired rotation or fatigue on the turbine.

---

## Cooling System

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Industrial and Commercial fans and blowers  
333412

**Detailed Code:** Axial fans  
33341204



**Description of Subcomponent:** A large fan drives air to convectively cool the generator and gearbox and exhausts waste heat from the nacelle assembly. Ducting directs cool air to the generator.


Source:  
<http://www.continentalfan.com/product.htm>

Most wind turbines have cooling and dehumidifying units set to maintain conditions within the nacelle at levels such that rust and corrosion is largely prevented.



## Coupling

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |    |
| <b>Industry Code:</b><br>333613     | Power Transmission Equip.   |  |
| <b>Detailed Code:</b><br>3336133329 | Non-gear-type flexible couplings  |  |
| <b>Description of Subcomponent:</b> | The flexible coupling attaches to the high speed shaft and dampens out oscillating loads introduced by the gearbox. The reduction of these loads improves the quality of the electricity produced by the generator. | Source:<br><a href="http://www.mayr.de/english/p_old/sh_coup/roba_ds/roba_ds">http://www.mayr.de/english/p_old/sh_coup/roba_ds/roba_ds</a> |

Modern couplings make use of composite materials for increased strength and flexibility. Use of these materials will increase and lighten the weight in a typical wind turbine.

---

## Electronic Controller


### NAICS Codes: NAICS Descriptions:

|                                     |   |   |
|-------------------------------------|---|---|
| <b>Subsector Code:</b><br>334       | Computer and Electronic Product Manufacturing   |   |
| <b>Industry Code:</b><br>334418     | Printed circuits and electronics assemblies   |   |
| <b>Detailed Code:</b><br>334418A015 | Industrial process control board assemblies   |   |
| <b>Description of Subcomponent:</b> | The communications subsystem allows the wind turbines to monitor themselves and report performance to a control station. The controller also adjusts blade pitch and turbine yaw to adapt to wind conditions. | Source:<br><a href="http://www.newenergy.org.cn/english/guide/control.htm">www.newenergy.org.cn/english/guide/control.htm</a> |

Although there are typically controllers at the top and bottom of a tower, the increased data transfer capabilities of fiber optic wiring have provided the opportunity for a third controller to be placed in the hub of the rotor. The additional controller usually communicates with the nacelle unit using serial communications through a cable connected with slip rings and brushes on the main shaft.

## Gear Box


### NAICS Codes: NAICS Descriptions:

|                                     |   |  |  |
|-------------------------------------|---|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |  |
| <b>Industry Code:</b><br>333612     | Speed Changer, Industrial   |  |  |
| <b>Detailed Code:</b><br>3336127438 | Enclosed concentric and parallel (Planetary) center distance 6 in. or more  |  |  |
| <b>Description of Subcomponent:</b> | The gearbox employs a planetary gear system to convert low-speed rotation of the input shaft from the rotor to high-speed rotation which drives the high-speed shaft of the generator assembly. |  | Source:<br><a href="http://www.machine design.com/ASP/viewSelectedArticle.asp">http://www.machine design.com/ASP/viewSelectedArticle.asp</a> |

The gearboxes for larger wind turbines are more expensive per kilowatt (kW) of rated power than for smaller turbines because the torque increases more quickly than the power when increasing the rotor diameter. Hence, gearboxes have become one of the more expensive, critical components of a modern, utility-scale wind machine.

## Generator

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |  |
|-------------------------------------|--|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  |  |
| <b>Industry Code:</b><br>333611     | Turbines, and Turbine Generators, and Turbine Generator Sets   |  |  |
| <b>Detailed Code:</b><br>3336110871 | Turbine generators   |  |  |
| <b>Description of Subcomponent:</b> | This system converts high-speed shaft work into electrical energy by spinning the rotor around the magnetic stator and using the electromagnetism to produce AC electricity. |  | Source:<br><a href="http://seattlepi.nwsource.com/photos/photo.asp?PhotoID=274">http://seattlepi.nwsource.com/photos/photo.asp?PhotoID=274</a> |

Most modern wind turbines employ a doubly-fed, or induction, generator, which uses an electromagnet for both the stator and rotor magnets. This allows the generator to "slip" relative to the phasing of the electric grid, which both allows the wind turbine to operate at variable speed, as well as providing "reactive power" a feature which many utilities desire. However, this requires the use of power electronics to condition the generator output.

## Hub

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Primary Metal Manufacturing  
331

**Industry Code:** Iron Foundries  
331511

**Detailed Code:** Other ductile iron casting for all other uses  
3315113221



**Description of Subcomponent:** The hub serves as a base for the rotor blades and extenders, as well as a means of housing the control systems for the pitch drive. It rotates freely and attaches to the nacelle using a shaft and bearing assembly.

Source:  
<http://www.richter-ag.de/english/highlights/windkraftanlage>.

The hub is often cast as a single steel part.

## Nacelle Case

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Plastics and Rubber Products Manufacturing  
326

**Industry Code:** All Other Plastics Product Manufacturing  
326199

**Detailed Code:** Other fabricated fiberglass and reinforced products  
326199A141



**Description of Subcomponent:** The nacelle case encloses all of the major mechanical components of the wind turbine.

Source:  
[http://www.middelgrunden.dk/MG\\_UK/project\\_info/turbine.h](http://www.middelgrunden.dk/MG_UK/project_info/turbine.htm)

The nacelle casing is composed of glass fiber-reinforced plastic with steel reinforcements. Through rubber dampers, the casing is mounted to the main frame with steel supports.

## Nacelle Frame

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Primary Metal Manufacturing  
331

**Industry Code:** Iron Foundries  
331511

**Detailed Code:** Other ductile iron casting for all other uses  
3315113221



**Description of Subcomponent:** The nacelle frame is a steel bed to which all of the major components are bolted.

Source:  
[www.cabinc.com/tgal.htm](http://www.cabinc.com/tgal.htm)

Numerous holes are drilled into the frame of the nacelle for stability reasons. While the largest hole allows maintenance entry through the bottom of the nacelle, the other holes are precisely placed in order to ensure that the frame will not vibrate in step with the other components of the turbine. The nacelle frame is a single cast steel piece.

## Pitch Drive

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Electrical Equipment, Appliance, and Component Manufacturing  
335

**Industry Code:** Motors and Generators  
335312

**Detailed Code:** Integral horsepower motors and generators other than for land transportation equip. (746 watts or more)  
33531230




**Description of Subcomponent:** This system controls the pitch of the blades to achieve the optimum angle for the wind speed and desired rotation speed.

Source:  
[http://www.boschrexroth.com/BoschRexroth/business\\_units/b](http://www.boschrexroth.com/BoschRexroth/business_units/b)

For variable-pitch wind turbines, a drive system is used to change the pitch of the blades to vary power output, and at high wind speeds to divert excess energy, thus reducing stress on the blades and keeping rotational speeds within design specifications. There are typically three motors used to perform this function, one for each blade. A hydraulic power package in the nacelle provides the power, and in case of power failure, a hydraulic accumulator provides backup power for the system. Fully-electric pitch drives may also be employed.

## Power Electronics

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing                        |    |
| <b>Industry Code:</b><br>335999     | Electronic Equipment and Components, NEC  |  |
| <b>Detailed Code:</b><br>3359993219 | Other rectifying(power conversion) apparatus, except for electronic circuitry       |  |
| <b>Description of Subcomponent:</b> | The power electronics match up the generator's output power with the electric grid. | Source:<br><a href="http://www.abb.com/global/abbzh/abbzh251.nsf!OpenDataba">http://www.abb.com/global/abbzh/abbzh251.nsf!OpenDataba</a> |

With an induction generator (used in most modern wind turbines), the phase of the generator output must be synchronized to the phase of the utility grid. The power electronics do this by converting the AC signal from the generator to DC, and then re-inverting the DC back to AC at the correct phase.

---

## Rotor Blade

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>326       | Plastics and Rubber Products Manufacturing  |    |
| <b>Industry Code:</b><br>326199     | All Other Plastics Product Manufacturing  |  |
| <b>Detailed Code:</b><br>326199A141 | Other fabricated fiberglass and reinforced products   |  |
| <b>Description of Subcomponent:</b> | Rotor blades convert the energy of the wind to mechanical energy by harnessing the principles of lift. Blades can have a stall regulated or variable-pitch design | Source:<br><a href="http://www.middelgrunden.dk/MG_UK/project_info/turbine.h">http://www.middelgrunden.dk/MG_UK/project_info/turbine.h</a> |

Currently the majority of blades are made of glass fiber-reinforced plastic. The profile of the blade is carefully designed to maximize lift over the entire length of the blade, while still providing structural integrity in maximum wind conditions.



## Sensors/Data Loggers

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>334       | Computer and Electronic Product Manufacturing  |    |
| <b>Industry Code:</b><br>334519     | Measuring and Controlling Devices  |  |
| <b>Detailed Code:</b><br>3345197    | Commercial, Meteorological, Geophysical, and General Purpose Instruments   |  |
| <b>Description of Subcomponent:</b> | Sensors throughout turbines relay information to the electronic controllers, which automatically adjust turbine components to address changing conditions. | Source:<br><a href="http://www.fraunhofer.de/german/press/pi/pi2003/09/md_fo2">http://www.fraunhofer.de/german/press/pi/pi2003/09/md_fo2</a> . |

A wind vane measures wind direction and relays data to the yaw mechanism, a cable twist counter monitors cables within the tower to determine if the turbine has been yawing in one direction for an extended period of time, the anemometer measures wind speed. Additionally, a thermocouple senses temperature within the nacelle and a vibration sensor monitors vibration to detect potential component failure.

---

## Shafts

### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |    |
| <b>Industry Code:</b><br>333613     | Power Transmission Equip.   |  |
| <b>Detailed Code:</b><br>3336133792 | Mechanical power transmission equipment, NEC, except parts  |  |
| <b>Description of Subcomponent:</b> | The low speed shaft connects the rotor to the input of the gearbox, and the high speed shaft connects the output of the gearbox to the generator. | Source:<br><a href="http://www.middelgrunden.dk/MG_UK/project_info/turbine.h">http://www.middelgrunden.dk/MG_UK/project_info/turbine.h</a> |

The sizes of shafts have significantly decreased as component parts such as bearings have become smaller. Therefore, greater fatigue on smaller shafts has necessitated better handling of fatigue and possibly more regular maintenance.

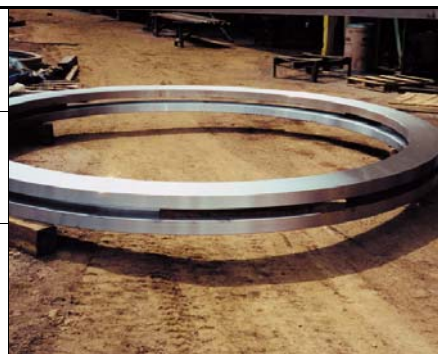
## Tower Flange and Bolts

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Primary Metal Manufacturing  
331

**Industry Code:** Iron Foundries  
331511

**Detailed Code:** Ductile iron fittings 14 in. or more  
3315111116



**Description of Subcomponent:** These components join tower segments.

Source:  
[www.cabinc.com/tgal.htm](http://www.cabinc.com/tgal.htm)

A combination of bolting and welding is employed to join flanges and tower segments. To assure the stability of the tower welding seams, x-rays inspections are made of the adjoining segments.

## Towers

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Fabricated Structural Metal  
332312

**Detailed Code:** Fabricated structural iron and steel for transmission towers, radio antenna, and supporting structures  
3323125106



**Description of Subcomponent:** This large component of the turbine is made of rolled, tubular steel, and built in sections because of its size. For tubular towers, the most common type, a ladder is built in the hollow center to provide maintenance access.

Source:  
[http://www.middelgrunden.dk/MG\\_UK/project\\_info/turbine.h](http://www.middelgrunden.dk/MG_UK/project_info/turbine.h)

The size, both diameter and height, of the tower are restricted by transportation requirements.

## Yaw Drive

### NAICS Codes:

### NAICS Descriptions:

|                                   |   |
|-----------------------------------|---|
| <b>Subsector Code:</b><br>335     | Electrical Equipment, Appliance, and Component Manufacturing  |
| <b>Industry Code:</b><br>335312   | Motors and Generators   |
| <b>Detailed Code:</b><br>33531230 | Integral horsepower motors and generators other than for land transportation equip. (746 watts or more) |



|                                     |   |
|-------------------------------------|---|
| <b>Description of Subcomponent:</b> | The yaw drive slews the turbine directly into the wind in order to generate maximum power. Typically, four yaw drives monitor the wind direction and active the yaw motors to face the prevailing wind. |
|-------------------------------------|---|

Source:  
[http://www.boschrexroth.com/BoschRexroth/business\\_units/b](http://www.boschrexroth.com/BoschRexroth/business_units/b)


When the wind blows over 60 mph the mechanism turns 90 degrees from prevailing winds to reduce stress on internal components and to prevent stalling due to over-speed conditions.



## Solar Components

### Batteries

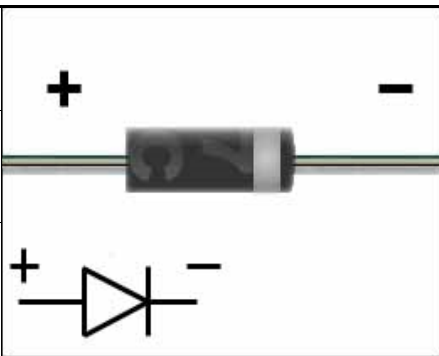
#### NAICS Codes: NAICS Descriptions:

|                                     |   |  |   |
|-------------------------------------|---|--|---|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing  |  | <b>Source:</b><br><a href="http://www.nrel.gov/data/pix/Jpegs/11663.jpg">http://www.nrel.gov/data/pix/Jpegs/11663.jpg</a> |
| <b>Industry Code:</b><br>335911     | Storage Batteries   |  |   |
| <b>Detailed Code:</b><br>3359114207 | All other lead acid storage batteries, larger than BCI dimensional size group 8D (1.5 cu ft or .042 cu m and smaller), including starting, lighting, and ignition |  |   |
| <b>Description of Subcomponent:</b> | The batteries are used to store the electricity produced by the solar module, and then to provide power during times of insufficient sun.                         |  |   |

For grid connected systems batteries can provide backup electricity in case of grid failure. For off-grid systems, batteries are necessary to provide energy during the night, or when it is cloudy and the sun is not shining. The vast majority of systems being installed currently are grid-tied, and batteries are only installed in approximately 2% of systems in the U.S. Given the nature of solar panels, only batteries designed for frequent charging and discharging (called deep-cycle batteries) will provide optimal performance. The most commonly used deep-cycle batteries are lead-acid and nickel-cadmium batteries.

### Blocking Diode

#### NAICS Codes: NAICS Descriptions:

|                                     |   |  |   |
|-------------------------------------|---|--|---|
| <b>Subsector Code:</b><br>334       | Computer and Electronic Product Manufacturing   |  | <b>Source:</b><br><a href="http://mediatheek.thinkquest.nl/~kl010/elektro/diodes.JPG">http://mediatheek.thinkquest.nl/~kl010/elektro/diodes.JPG</a> |
| <b>Industry Code:</b><br>334413     | Semiconductors and Related Devices  |  |   |
| <b>Detailed Code:</b><br>3344137015 | Semiconductor rectifiers - power diodes and assemblies  |  |   |
| <b>Description of Subcomponent:</b> | The blocking diode is a semiconductor that keeps the battery from discharging through to the solar cells when there is no output from the cells to the battery. |  |   |

Blocking diodes are also referred to as "isolation diodes" when used to isolate cells from other cells in the array. This isolation allows the array to continue producing power when some of the cells are shaded.

## Charge Controller

### NAICS Codes: NAICS Descriptions:

|                                     |  |
|-------------------------------------|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing |
| <b>Industry Code:</b><br>335999     | Electronic Equipment and Components, NEC                     |
| <b>Detailed Code:</b><br>3359993104 | Semiconductor battery chargers, industrial and railroad      |



**Description of Subcomponent:** The charge controller regulates the flow of electricity to and from the battery in order to charge efficiently, and to protect the batteries from overcharging.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/06852.jpg>

Applying a charging current to an already full battery produces gases in the battery that build up pressure and can damage the battery. Also, a mismatch in the voltage output from the solar array and the charging requirements of the battery can reduce the charging efficiency - requiring more time to reach full charge. The charge controller regulates the voltage and current to charge the battery quickly and efficiently. It also detects when the battery is full and switches to a trickle charge mode, which maintains the battery's full state without causing damage. Like batteries, charge controllers are only used in about 2% of systems today, but are included in this report for completeness.

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## Circuit Breakers and Fuses

### NAICS Codes: NAICS Descriptions:

|                                     |  |
|-------------------------------------|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing |
| <b>Industry Code:</b><br>335313     | Switchgear and Switchboard Apparatus Manufacturing           |
| <b>Detailed Code:</b><br>3353131100 | Power circuit breakers, all voltages                         |



**Description of Subcomponent:** Both of these devices serve to protect the electronic circuitry, by breaking the connection to the system in the case of a current surge.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/07792.jpg>

In a circuit breaker the current flows through an electromagnetic switch; when the current rises above a certain level the electromagnet pulls the switch, breaking the circuit. The circuit breaker can then be reset.

## Complete Module

### NAICS Codes:

### NAICS Descriptions:

**Subsector Code:** Computer and Electronic Product Manufacturing  
334

**Industry Code:** Semiconductors and Related Devices  
334413

**Detailed Code:** Photovoltaic modules  
334413A010



**Description of Subcomponent:** The module consists of the PV cells, top surface, encapsulant, substrate, rear layer and frame. A photovoltaic module is a complete unit ready to be mounted and connected to the electrical equipment.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/09059.jpg>

A module typically consists of several cells, connected in a combination of serial and/or parallel connections to achieve the desired current-voltage characteristics. Multiple modules are often connected together to create the complete PV system.

---

## Electrical Connections

### NAICS Codes:

### NAICS Descriptions:

**Subsector Code:** Electrical Equipment, Appliance, and Component Manufacturing  
335

**Industry Code:** Current-Carrying Wiring Device Manufacturing  
335931

**Detailed Code:** Current-carrying metal contacts, including precious metal  
3359317100



**Description of Subcomponent:** Metal conductors carry electrons out of the cells, connecting the cells in the module in series or parallel, and carry electricity out of the module to the rest of the system.

Source:  
<http://www.partsonsale.com/pw1000boxsmall.jpg>

## Encapsulant

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Chemical Manufacturing  
325

**Industry Code:** Plastics Material and Resin Manufacturing  
325211

**Detailed Code:** Other thermoplastic resins and plastics materials  
3252111160



**Description of Subcomponent:** The encapsulant protects the cells, and holds together the top surface, PV cells and rear surface.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/13424.jpg>

Ethyl vinyl acetate (EVA) is the most common material used for the encapsulant. According to the Department of Energy, "thin sheets of EVA are inserted between the solar cells and the top and rear surfaces. Heating this "sandwich" causes the EVA to polymerize, thus bonding the module into one piece."

---

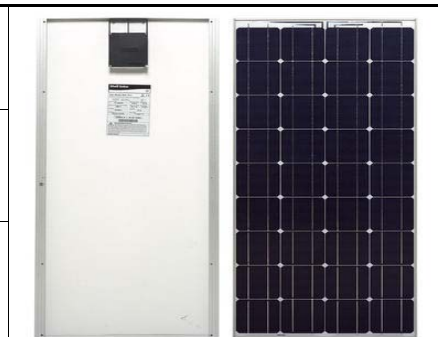
## Frame

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Sheet Metal Work Manufacturing  
332322

**Detailed Code:** Other aluminum sheet metal work  
332322G331



**Description of Subcomponent:** The frame adds structure, and can attach to the mounting structure.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/13384.jpg>

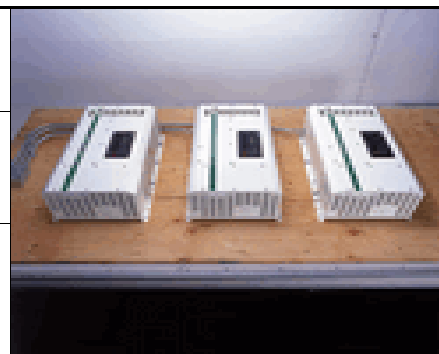
Aluminum is a common material used for the frame. Thin-film modules are often flexible, having no frame, and are applied directly to the supporting structure. In building-integrated systems, the frame serves as roofing material and in other applications as well.

## Inverter

### NAICS Codes:

### NAICS Descriptions:

|                                     |   |
|-------------------------------------|---|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing                    |
| <b>Industry Code:</b><br>335999     | Electronic Equipment and Components, NEC  |
| <b>Detailed Code:</b><br>3359993219 | Other rectifying (power conversion) apparatus (except for electronic circuitry) |



**Description of Subcomponent:** The inverter converts direct-current (DC) electricity produced by the solar modules into alternating-current (AC) electricity to match the transmission grid.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/10544.jpg>

Inverters are sophisticated electronic devices, and account for a large part of the balance of system cost in grid-connected PV systems. They must be able to synchronize to the grid and meet interconnection requirements, as well as provide power to AC equipment such as appliances in a typical residential installation.

## Meter

### NAICS Codes:

### NAICS Descriptions:

|                                     |   |
|-------------------------------------|---|
| <b>Subsector Code:</b><br>334       | Computer and Electronic Product Manufacturing   |
| <b>Industry Code:</b><br>334515     | Instrument Manufacturing for Measuring and Testing Electricity and Electrical Signals   |
| <b>Detailed Code:</b><br>3345151105 | Integrating instruments, electrical, demand meters, kW and kVA, combined watt-hour and demand meters (single phase and polyphase) |



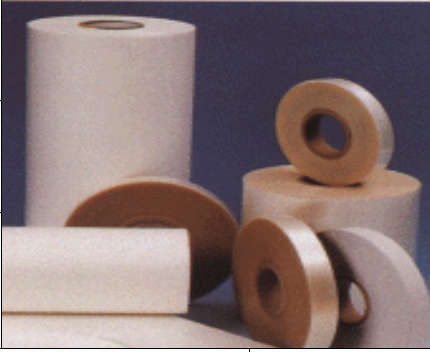
**Description of Subcomponent:** The meter is used particularly in grid connected systems to track the amount of energy produced by the PV system.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/12244.jpg>

Some systems interface through a customer's existing utility meter, while others have additional equipment to display or report additional information or meet utility requirements.

## Rear Layer


### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>326       | Plastics and Rubber Products Manufacturing   |    |
| <b>Industry Code:</b><br>326113     | Unlaminated Plastics Film and Sheet (Except Packaging) Manufacturing   |  |
| <b>Detailed Code:</b><br>3261130453 | Other unlaminated plastics film and sheet  |  |
| <b>Description of Subcomponent:</b> | The rear layer protects the back surface of the module, and prevents water and gases from entering the module. | Source:<br><a href="http://www.fluortek.se/Old%20homepage/bilder/tedlarg.gif">http://www.fluortek.se/Old%20homepage/bilder/tedlarg.gif</a> |

The rear layer must have low thermal resistance because the cell loses efficiency if its temperature is raised. Tedlar (a thin polymer sheet) is a common material for the rear layer.

## Solar cells

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>334       | Computer and Electronic Product Manufacturing   |                               |
| <b>Industry Code:</b><br>334413     | Semiconductors and Related Devices  |  |
| <b>Detailed Code:</b><br>334413A005 | Solar cells   |  |
| <b>Description of Subcomponent:</b> | A photovoltaic cell is any device that transforms light energy into electric energy. Current cells consist primarily of a semiconductor material, in which photons are absorbed from the incoming light to create free electrons. | Source:<br><a href="http://www.nrel.gov/data/pix/Jpegs/04065.jpg">http://www.nrel.gov/data/pix/Jpegs/04065.jpg</a> |

Silicon solar cells are currently the most common, and can be single-crystal or multicrystalline. Single crystal silicon cells are the oldest commercial technology, and also the most efficient. Multicrystalline cells are less efficient due to grain boundaries between crystals blocking electron flow, but are also cheaper to produce. Amorphous silicon cells can be made in a thin, flexible film, making them ideal for building-integrated applications. They are less efficient than crystalline cells, and experience an initial decrease in performance, which later stabilizes. Thin-film cells made from copper indium diselenide (CIS) or cadmium telluride (CdTe) are also coming into use, because thin-film deposition can potentially be cheaper than silicon ingot growth. Several companies are also developing organic solar cells made using a dye-sensitizing process, or made from semiconducting polymers.



## Switch Gear

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing  |    |
| <b>Industry Code:</b><br>335931     | Current-Carrying Wiring Device Manufacturing  |  |
| <b>Detailed Code:</b><br>3359315100 | Current-carrying switches for electrical circuitry (including vehicular switches)   |  |
| <b>Description of Subcomponent:</b> | A number of switches are used to open and close the route that the electricity can flow through. Allows components of the system to be disconnected from one another. | Source:<br><a href="http://www.asa-schalttechnik.de/jpgs/prod_spe.jpg">http://www.asa-schalttechnik.de/jpgs/prod_spe.jpg</a> |

The switches are important in order to disconnect the PV system from the grid when utility contractors are working on the grid line, to avoid risk of electrocution.

---

## Top surface

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>327       | Nonmetallic Mineral Product Manufacturing  |    |
| <b>Industry Code:</b><br>327211     | Flat Glass   |  |
| <b>Detailed Code:</b><br>3272111041 | Flat glass, nonautomotive, other than pyrolytically coated, clear, less than 5.0 mm thick        |  |
| <b>Description of Subcomponent:</b> | The top surface allows light to enter the cell, while protecting the delicate cells from damage. | Source:<br><a href="http://www.sunarc.net/englisch/images/AR_Model01.jpg">http://www.sunarc.net/englisch/images/AR_Model01.jpg</a> |

Based on the materials used for the cell, the necessary wavelengths need to be able to pass through the top surface. Reflection from the top surface should be minimized either by adding texture to the material, or adding an antireflection coating. The top cover needs to be resistant to weather damage including rain, hail, strong winds and ultraviolet radiation and needs to be strong enough to protect the inside of the module from damage. Generally made of glass or plastic.

## Wiring

### NAICS Codes:

### NAICS Descriptions:

**Subsector Code:**

Primary Metal Manufacturing

331

**Industry Code:**

Copper Wire (except Mechanical) Drawing

331422

**Detailed Code:**

Copper apparatus wire and cord and flexible cord sets (except wiring harnesses and fiber optic), made in plants that draw wire

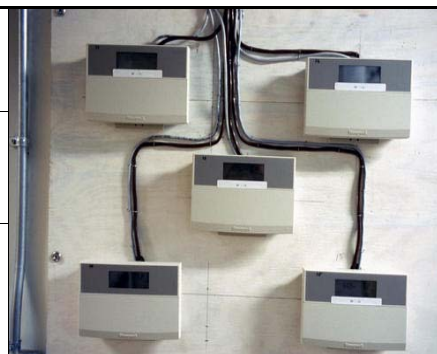
3314224218

**Description of Subcomponent:**

Wiring is necessary for connecting the modules together into an array, and connecting the PV system to the utility grid or battery and load and controlling the movement of electricity.

Source:

<http://www.nrel.gov/data/pix/Jpegs/13159.jpg>





## Geothermal Components

### Accumulator

#### NAICS Codes:

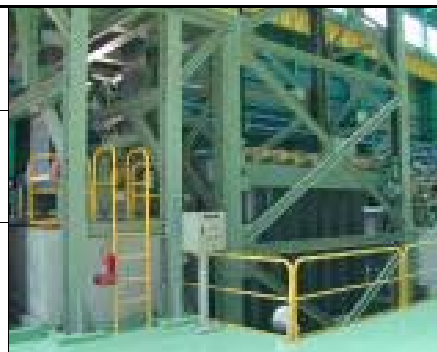
#### NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Metal Tank (Heavy Gauge) Manufacturing  
332420

**Detailed Code:** Other pressure tanks (including anhydrous ammonia tanks), ferrous and nonferrous metal, complete at factory (standard line pressure)  
3324209111

**Description of Subcomponent:** In a binary plant, the accumulator stores a quantity of working fluid in order to damp out pressure fluctuations and handle changes in flow rate.



Source:  
<http://www.unionsteel.co.kr/unihap/const/camera/4ccl/2001->

Typically a pressurized, steel vessel, 5,000 to 30,000 gallons depending on the capacity of the power plant and other variables.

### Air-cooled Condenser

#### NAICS Codes:

#### NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Industrial and Commercial fans and blowers  
333412

**Detailed Code:** Industrial propeller fans directly connected to driver  
3334120573

**Description of Subcomponent:** In most binary plants, a large radiator with forced-air convection provides cooling for the condensers.




Source:  
<http://www.geothermal.marin.org/GEO/presentation/images/>

Due to the lower temperatures of a binary plant, it is often more cost-effective to use air-cooling rather than evaporative cooling. The working fluid is sent through an array of horizontally-mounted radiator and fan units that blow air vertically over the radiators.

## Brine injection pump

### NAICS Codes: NAICS Descriptions:


|                                     |  |   |  |
|-------------------------------------|--|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  |  |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing   |   |  |
| <b>Detailed Code:</b><br>333911148M | All other centrifugal pumps, over 6 in. discharge  |   |  |
| <b>Description of Subcomponent:</b> | The brine injection pump injects excess condensate and brine into the injection well at the pressure of the reservoir, in order to preserve the life of the reservoir. |   | Source:<br><a href="http://www.johnson-pump.com/">http://www.johnson-pump.com/</a> |

The brine injection pump is a centrifugal pump, but may have to be made of a special alloy to handle the corrosive brine.

---

## Condensate Pump

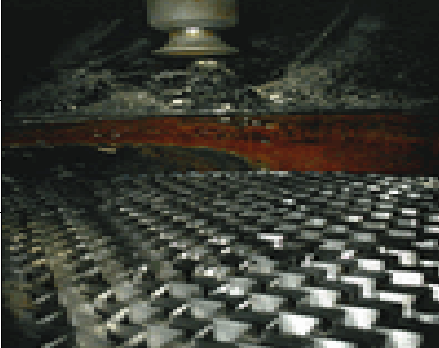
### NAICS Codes: NAICS Descriptions:

|                                     |   |  |  |
|-------------------------------------|---|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |  |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing  |  |  |
| <b>Detailed Code:</b><br>333911148M | All other centrifugal pumps, over 6 in. discharge   |  |  |
| <b>Description of Subcomponent:</b> | The condensate pump pumps condensed geothermal fluid to the cooling tower to makeup lost cooling water. |  | Source:<br><a href="http://www.johnson-pump.com/">http://www.johnson-pump.com/</a> |

This pump is a centrifugal pump.

## Condenser

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing   |                                |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing  |  |
| <b>Detailed Code:</b><br>3324101311 | Fabricated steam condensers (except nuclear applications)  |  |
| <b>Description of Subcomponent:</b> | After expansion through the turbine, the condensor condenses the working or geothermal fluid to liquid phase. This creates a vacuum in the condenser, which improves the work output of the turbine. | Source:<br><a href="http://www.nrel.gov/data/pix/Gifs/01573.gif">http://www.nrel.gov/data/pix/Gifs/01573.gif</a> |

Can be either "barometric" or "surface" type. In the barometric variety, cold water from the cooling tower is sprayed directly into the steam flow coming from the turbine, causing it to cool and condense to a liquid. The cooling water plus the condensate are pumped from the bottom of the condenser. The surface type is a shell-and-tube heat exchanger, with cooling water in tubes within a shell containing the steam. The steam condenses on contact with the cooled tubes, but the fluid streams do not mix.

---

## Cooling water pumps

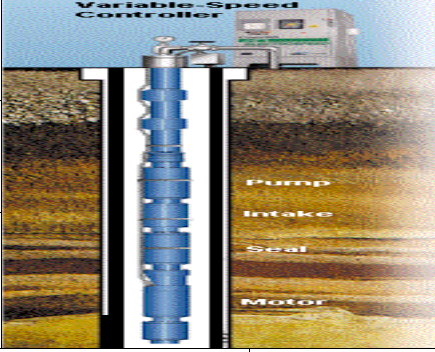
### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing  |  |
| <b>Detailed Code:</b><br>333911148M | All other centrifugal pumps, over 6 in. discharge   |  |
| <b>Description of Subcomponent:</b> | Circulating water pumps circulate cooling water in an evaporative cooling system, and a cooling water makeup pump replaces water that evaporates. | Source:<br><a href="http://www.johnson-pump.com/">http://www.johnson-pump.com/</a>   |

Binary plants with an air cooled condenser (rather than an evaporative cooling tower) do not have a circulating cooling water pump. These pumps are typically centrifugal pumps.

## Downhole Pump


### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |    |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing   |  |
| <b>Detailed Code:</b><br>3339111484 | Centrifugal pumps, propeller and mixed flow, horizontal and vertical (including vertical turbine over 36 in.), over 36 in. |  |
| <b>Description of Subcomponent:</b> | Downhole pumps are used in binary cycle plants to pump geothermal fluid out of the well.                                   | Source:<br><a href="http://www.bakerhughes.com/centrilift/images/photos/New">http://www.bakerhughes.com/centrilift/images/photos/New</a> |

Downhole pumps are required in lower temperature binary applications where the geothermal fluid does not have sufficient energy to self-flow. They are also used in applications where flashing of the geothermal fluid must be avoided, for example to prevent well sealing. In the past, pumps have typically been line-shaft pumps (with the motor above ground connected by a shaft to the pump), but recent improvements in submersible pumps have increased their use.

## Evaporative Cooling Tower

### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |    |
| <b>Industry Code:</b><br>333415     | Air-Conditioning and Warm Air Heating Equipment and Commercial and Industrial Refrigeration Equipment Manufacturing |  |
| <b>Detailed Code:</b><br>3334159121 | Evaporative air coolers   |  |
| <b>Description of Subcomponent:</b> | The cooling tower cools hot water coming from the condenser so it can be returned for re-use as cooling water.      | Source:<br><a href="http://www.eere.energy.gov/geothermal/images/photo_07658">http://www.eere.energy.gov/geothermal/images/photo_07658</a> |

Hot water coming from the outlet of the condenser is sprayed from nozzles, and a fan blows air through the spray. Some of the water evaporates, cooling the remaining liquid, which collects in a pool at the bottom and is pumped back to the condenser.

## Evaporator

### NAICS Codes: NAICS Descriptions:

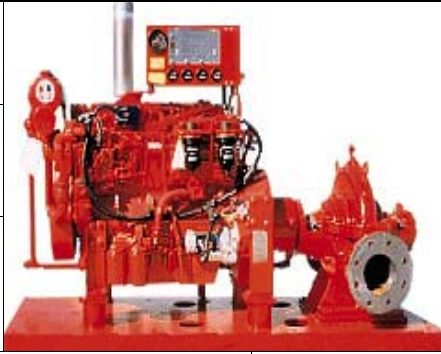
|                                     |  |         |
|-------------------------------------|--|---------|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing   |         |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing  |         |
| <b>Detailed Code:</b><br>3324101206 | Fabricated fin tube industrial heat exchangers, closed types (except nuclear applications) |         |
| <b>Description of Subcomponent:</b> | The evaporator, or vaporiser, evaporates the working fluid in a binary plant.              | Source: |

This is typically a shell-and-tube heat exchanger, with hot geothermal fluid flowing through tubes within a shell, which contains the working fluid.

---

## Fire Water Pump


### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |    |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing  |  |
| <b>Detailed Code:</b><br>333911148M | All other centrifugal pumps, over 6 in. discharge                                     |  |
| <b>Description of Subcomponent:</b> | The fire water pump pumps pressurized water to the fire suppression sprinkler system. | Source:<br><a href="http://www.gormanrupp.com/products/pat/images/fire1pic.jpg">http://www.gormanrupp.com/products/pat/images/fire1pic.jpg</a> |

The power plant buildings in a geothermal plant are required to have a fire suppression system of the overhead sprinkler type found in many buildings. Because the plants are typically not connected to a utility water system, a pump and tank is required to provide water for the fire system.

## Flash vessel

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |  |   |
|-------------------------------------|---|--|--|---|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing  |  | <b>Description of Subcomponent:</b> The flash vessel flashes some of the liquid fluid into steam by means of a sudden pressure drop. | <b>Source:</b><br><a href="http://www.stelform.com.au/Thumbs/pv01_small4.jpg">http://www.stelform.com.au/Thumbs/pv01_small4.jpg</a> |
| <b>Industry Code:</b><br>332420     | Metal Tank (Heavy Gauge) Manufacturing  |  |  |   |
| <b>Detailed Code:</b><br>332420E106 | Ferrous metal pressure tanks and vessels (more than 24 inch outside diameter and not less than 5 cu ft capacity), custom fabricated at the factory, for other processing industries |  |  |   |

It is a metal pressure vessel with an inlet for the two-phase fluid, an outlet at the top for steam, and an outlet on the bottom for brine. The incoming fluid expands to a lower pressure in the vessel, causing some of the fluid to flash to steam.

---

## Gantry Crane

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |  |   |
|-------------------------------------|--|--|--|---|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  | <b>Description of Subcomponent:</b> An overhead crane travels on the roof of the plant to lift and move heavy equipment. | <b>Source:</b><br><a href="http://www.americancrane.com/assets/P0001932-sm.jpg">http://www.americancrane.com/assets/P0001932-sm.jpg</a> |
| <b>Industry Code:</b><br>333923     | Overhead Traveling Crane, Hoist, and Monorail System Manufacturing       |  |  |   |
| <b>Detailed Code:</b><br>3339233116 | Gantry type overhead traveling cranes (except construction power cranes) |  |  |   |

The overhead gantry crane is essential in installing the heavy turbine-generator equipment in the power plant, as well as during operation and maintenance throughout the lifetime of the plant.



## Piping

### NAICS Codes:

### NAICS Descriptions:

**Subsector Code:**  
331

Primary Metal Manufacturing

**Industry Code:**  
331210

Iron and Steel Pipe and Tube Manufacturing from Purchased Steel

**Detailed Code:**  
33121001H0

Alloy steel pipe and tubes, miscellaneous (including standard and structural)



**Description of Subcomponent:**

The piping carries various fluids around the plant, including steam, brine, cooling water, and the working fluid in a binary plant.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/07208.jpg>

Geothermal steam contains corrosive gases, and the pipes must be designed to withstand it. Often nickel-alloy or concrete-lined steel pipe is used.

## Silencer

### NAICS Codes:

### NAICS Descriptions:

**Subsector Code:**  
333

Machinery Manufacturing

**Industry Code:**  
333132

Oil and Gas Field Machinery and Equipment Manufacturing

**Detailed Code:**  
3331325101

Oil and gas field production well Christmas tree assemblies (excluding subsea)



**Description of Subcomponent:**

The silencer reduces noise due to the rapid expansion of steam to the atmosphere.

Source:  
<http://e-trade.ktc.ksrp.or.jp/en/seeds/kitakyu/ima>

To start up the well before diverting fluid to the production lines, the well is vented to atmosphere through a silencer. Silencers are typically rock mufflers - a steel or concrete chamber filled with rock.

## Steam cyclone separator

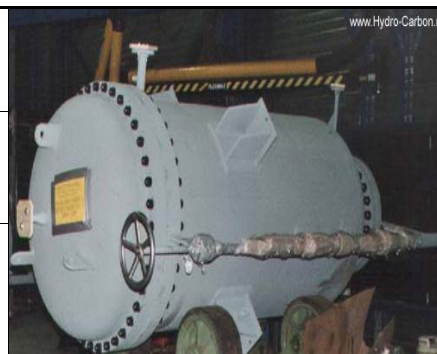
### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Metal Tank (Heavy Gauge) Manufacturing  
332420

**Detailed Code:** Ferrous metal pressure tanks and vessels (more than 24 inch outside diameter and not less than 5 cu ft capacity), custom fabricated at the factory, for other processing industries  
332420E106

**Description of Subcomponent:** The steam separator centrifugally separates liquid and steam from two-phase geothermal fluid



Source:  
<http://www.hydro-carbon.nl/img/cyclone/cyclone-2->

The fluid is injected tangentially into a cylindrical vessel, the liquid phase centrifuges to the outer wall and flows to the bottom. Low pressure created in the center of the vortex, causing the steam to flash and rise to the top, where it is withdrawn.

---

## Steam-jet Ejectors

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Air and Gas Compressor Manufacturing  
333912

**Detailed Code:** Vacuum pumps (compressors) (including value of the driver if shipped as a complete unit), except laboratory  
3339121220

**Description of Subcomponent:** The steam-jet ejectors remove noncondensable gases that would otherwise accumulate in the condenser.



Source:  
[http://www.artisanind.com/images/ejector\\_20.jpg](http://www.artisanind.com/images/ejector_20.jpg)

Because the condenser operates at a vacuum, a lower vacuum must be created to extract the NCGs. High pressure steam extracted upstream of the turbine is accelerated through a nozzle in the steam-jet ejector, creating a vacuum and entraining NCGs from the condenser. The steam/NCG mixture is then diffused to high pressure again, and usually condensed.



## Sulfur Plant

### NAICS Codes: NAICS Descriptions:

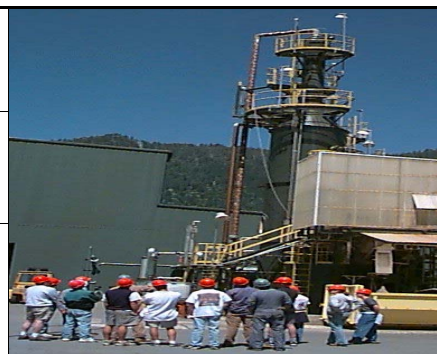
**Subsector Code:** No Description Available

xxx

**Industry Code:** No NAICS Description

xxxxxx

**Detailed Code:**



**Description of Subcomponent:** The sulfur plant removes excess hydrogen sulfide from the NCG exhaust stream to comply with emission standards.

Source:  
<http://ekofisk.stanford.edu/geysers99/07.jpg>

Liquid redox sulfur plants are commonly used in geothermal plants because they are optimal for the low concentrations of H<sub>2</sub>S found in geothermal plant exhaust. The most common type of liquid redox is "chelated iron redox" in which ferric iron ions are held in solution by chelating agents and serve as electron donors and acceptors in the hydrogen sulfide redox reaction. This process is also desirable because it is efficient and produces innocuous byproducts.

## Turbine Generator Set

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing

333

**Industry Code:** Turbines, and Turbine Generators, and Turbine Generator Sets

333611

**Detailed Code:** Turbine generator sets

3336110101




**Description of Subcomponent:** The turbine generator extracts energy from the geothermal fluid (or the working fluid in a binary cycle plant) by expansion through a series of blades.

Source:  
<http://www.geothermal.marin.org/GEOpresentation/images/>

Turbines consist of a series of blades that are made to rotate as the vapor expands through them. Steam turbines must be made of materials that can handle the corrosive gases, adding to their cost and complexity. In a dual-flash geothermal plant, the turbine will often have two inlets, one at the first stage of the turbine for the high pressure steam, and one at a later stage for lower pressure steam from the second flash system. In a binary plant, the turbine is designed for the working fluid that has been chosen, usually an organic hydrocarbon in an organic Rankine cycle plant, or an ammonia-water mixture for the Kalina cycle.


## Vacuum Pump

### NAICS Codes: NAICS Descriptions:

|                                     |   |  |  |
|-------------------------------------|---|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |  |
| <b>Industry Code:</b><br>333912     | Air and Gas Compressor Manufacturing  |  |  |
| <b>Detailed Code:</b><br>3339121277 | Vacuum pumps (excluding laboratory), high vacuum, 29.6 in. mercury vacuum and over, 5 hp and over                             |  |  |
| <b>Description of Subcomponent:</b> | In cases where a steam-jet ejector is not practical, a vacuum pump is used to remove noncondensable gases from the condenser. |  | Source:<br><a href="http://www.zbbz.com/en/images/cpbs/2bv2061.jpg">http://www.zbbz.com/en/images/cpbs/2bv2061.jpg</a> |

## Well casing

### NAICS Codes: NAICS Descriptions:

|                                     |   |  |         |
|-------------------------------------|---|--|---------|
| <b>Subsector Code:</b><br>331       | Primary Metal Manufacturing   |  |         |
| <b>Industry Code:</b><br>331210     | Iron and Steel Pipe and Tube Manufacturing from Purchased Steel                                     |  |         |
| <b>Detailed Code:</b><br>33121001H0 | Alloy steel pipe and tubes, miscellaneous (including standard and structural)                       |  |         |
| <b>Description of Subcomponent:</b> | The well casing is inserted into the well bore to provide structure and stability to the well hole. |  | Source: |

For most geothermal applications, this is a welded steel pipe that forms the structural wall of the well bore.

## Wellhead valves and controls

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Oil and Gas Field Machinery and Equipment Manufacturing  
333132

**Detailed Code:** Oil and gas field production well Christmas tree assemblies (excluding subsea)  
3331325101



**Description of Subcomponent:** The wellhead assembly controls pressure and flow of the fluid exiting the geothermal well.

Source:  
<http://www.geothermal.marin.org/GEOpresentation/images/>

It is a collection of manual and automatic valves mounted to the head of the surface casing, consisting of master valve, crown valve, and side/wing valves.

---

## Working Fluid Pump

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Pump and Pumping Equipment Manufacturing  
333911

**Detailed Code:** Centrifugal pumps, propeller and mixed flow, horizontal and vertical (including vertical turbine over 36 in.), over 36 in.  
3339111484



**Description of Subcomponent:** In a binary plant, the working fluid pump pumps the condensed working fluid from the condenser back through the vaporizers.


Source:  
<http://www.nrel.gov/data/pix/Jpegs/02209.jpg>

These are typically vertical/can type pumps.

## Biomass Components

### Air Compressors


#### NAICS Codes: NAICS Descriptions:

|                                     |   |  |  |
|-------------------------------------|---|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |  |
| <b>Industry Code:</b><br>333912     | Air and Gas Compressor Manufacturing  |  |  |
| <b>Detailed Code:</b><br>3339121166 | Air compressors, new, stationary, centrifugal and axial                                     |  |  |
| <b>Description of Subcomponent:</b> | Air compressors provide pressurized air as required for various processes around the plant. |  | Source:<br><a href="http://www.meco-equipment.com/images/air-compressors-">http://www.meco-equipment.com/images/air-compressors-</a> |

These are typically large, diesel-engine driven compressor units.

### Ash Handling System


#### NAICS Codes: NAICS Descriptions:

|                                     |  |  |  |
|-------------------------------------|--|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  |  |
| <b>Industry Code:</b><br>333922     | Conveyor and Conveying Equipment Manufacturing   |  |  |
| <b>Detailed Code:</b><br>3339228316 | Bulk material handling pneumatic conveyors and conveying systems, except   |  |  |
| <b>Description of Subcomponent:</b> | The ash handling system collects ash from the precipitator and the boiler and transfers it to a storage location where it awaits removal from the plant. |  | Source:<br><a href="http://www.mecgale.com/flyash.html">http://www.mecgale.com/flyash.html</a> |

Most of the ash is captured from the exhaust stream by the precipitator and/or cyclone. A large blower supplies sufficient air to convey the ash pneumatically from the precipitator and keep it fluidized as it flows through ducts to the storage location. Ash from the boiler is removed by a mechanical conveyor, either screw-type or drag-chain.

## Boiler Equipment

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |   |
|-------------------------------------|--|--|---|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing   |  | <b>Source:</b><br><a href="http://www.becllcusa.com/5_steam_boiler.html">http://www.becllcusa.com/5_steam_boiler.html</a> |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing  |  |   |
| <b>Detailed Code:</b><br>3324105126 | Water tube steel power boilers (stationary and marine), more than 15 p.s.i. steam working pressure, 100,001 lb per hour or more, saturated (except nuclear applications) |  |   |
| <b>Description of Subcomponent:</b> | The boiler is the place where the biomass is burned, causing incoming water to boil and create steam.  |  |   |

There are many different boiler designs, but the most common for biomass plants is a "spreader-stoker" boiler. A stoker, either mechanical or pneumatic, distributes the fuel as evenly as possible onto a grate, where the flame is sustained. Then a spreading mechanism, often either a traveling grate or a vibrating grate works to further distribute the fuel as well as to assist in ash removal. Overfire air is injected into the flue above the grate to ensure that all of the fuel is combusted. Heat and exhaust gases rise and flow over an array of tubes carrying the feedwater, which boils as a result of the heat transfer.

---

## Boiler Feed Pumps

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |   |
|-------------------------------------|--|--|---|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  | <b>Source:</b><br><a href="http://www.stiweb.com/applications/images/boiler_feed_pu">http://www.stiweb.com/applications/images/boiler_feed_pu</a> |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing   |  |   |
| <b>Detailed Code:</b><br>333911146H | Centrifugal pumps, multistage, single or double suction, volute or diffuser design, axially split case, over 8 in. discharge |  |   |
| <b>Description of Subcomponent:</b> | The boiler feed pumps pump water through the feedwater heaters and into the boiler.  |  |   |

These pumps are typically multi-stage centrifugal pumps. Reliability is of particular importance as these pumps must run continuously at high flow rates during the operation of the plant, and a failure of a feed pump could cause the plant to shut down temporarily.



## Boiler Feedwater System

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Industrial Valve Manufacturing  
332911

**Detailed Code:**



**Description of Subcomponent:** The boiler feedwater system controls the supply of water to the boiler to create steam.

Source:  
[http://www.becllcusa.com/6\\_feed\\_water\\_pumps.html](http://www.becllcusa.com/6_feed_water_pumps.html)

If the water level in the boiler becomes too low, the boiler is in danger of overheating and will shutdown. The feedwater system automatically monitors the water level in the boiler and adjusts the flow rate of the feedwater pumps to ensure a constant water level.

---

## Boiler Feedwater Tank

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Metal Tank (Heavy Gauge) Manufacturing  
332420

**Detailed Code:** Other ferrous metal nonpressure storage tanks, complete at factory (including tanks for trailers, metal septic tanks, etc.)  
332420C121




**Description of Subcomponent:** The feedwater tank stores the water that is supplied to the boiler to create steam.

Source:  
[http://www.becllcusa.com/newsite/7\\_feed\\_water\\_storage.htm](http://www.becllcusa.com/newsite/7_feed_water_storage.htm)

The tank must be sized large enough to ensure that sufficient water can be supplied for continuous operation of the plant.

## Boiler House Feed Conveyor

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |    |
| <b>Industry Code:</b><br>333922     | Conveyor and Conveying Equipment Manufacturing  |  |
| <b>Detailed Code:</b><br>3339228101 | Bulk material handling belt conveyors and conveying systems, except hoists and farm elevators |  |
| <b>Description of Subcomponent:</b> | The boiler house conveyor transfers biomass fuel into the boiler.                             | Source:<br><a href="http://www.gtsenergy.com/products/solid_fuel/wood_fired.as">http://www.gtsenergy.com/products/solid_fuel/wood_fired.as</a> |

Like the reclaim conveyor, this conveyor is also typically a belt-type continuous feed system.

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## Breeching and Precipitator

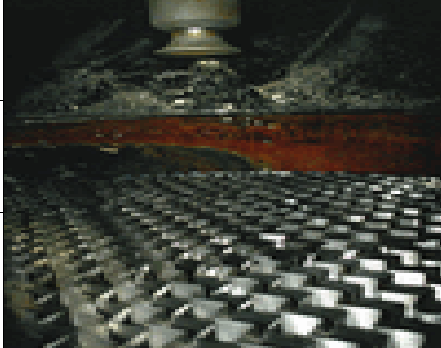
### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |    |
| <b>Industry Code:</b><br>333411     | Air Purification Equipment Manufacturing   |  |
| <b>Detailed Code:</b><br>3334111110 | Dust collection and other air purification equipment for industrial gas cleaning systems (for cleaning outgoing air), except parts |  |
| <b>Description of Subcomponent:</b> | The breeching carries the flue gas out of the boiler, while the precipitator removes ash and other particulates from the gas.      | Source:<br><a href="http://www.trimmer.com/images/ccs-vs-electrostatic-">http://www.trimmer.com/images/ccs-vs-electrostatic-</a> |

The electrostatic precipitator is a pollution control device designed to remove particulates without creating a flow restriction like a filter would. It functions by creating an electrostatic field in the breeching which attracts particles to the electrode, which then flow by gravity into a collection bin.

## Condenser

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing   |                                |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing  |  |
| <b>Detailed Code:</b><br>3324101311 | Fabricated steam condensers (except nuclear applications)                                      |  |
| <b>Description of Subcomponent:</b> | The condenser cools the steam exiting the turbine, causing to condense back to a liquid phase. | Source:<br><a href="http://www.nrel.gov/data/pix/Gifs/01573.gif">http://www.nrel.gov/data/pix/Gifs/01573.gif</a> |

Condensing the steam after the turbine creates a vacuum in the condenser downstream of the turbine, allowing more energy extraction from the turbine. The condenser is essentially just a heat exchanger, transferring heat from the steam to the cooling water, which is then either re-cooled in a cooling tower, or returned to a source such as a river or lake.

---

## Cooling Tower

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |                                |
| <b>Industry Code:</b><br>333415     | Air-Conditioning and Warm Air Heating Equipment and Commercial and Industrial Refrigeration Equipment Manufacturing |  |
| <b>Detailed Code:</b><br>3334159121 | Evaporative air coolers   |  |
| <b>Description of Subcomponent:</b> | The cooling tower cools hot water coming from the condenser so it can be returned for re-use as cooling water.      | Source:<br><a href="http://www.nrel.gov/data/pix/Jpegs/06875.jpg">http://www.nrel.gov/data/pix/Jpegs/06875.jpg</a> |

Hot water coming from the outlet of the condenser is sprayed from nozzles, and a fan blows air through the spray. Some of the water evaporates, cooling the remaining liquid, which collects in a pool at the bottom and is pumped back to the condenser.



## Deaerating Feedwater Heater

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing  |                             |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing   |  |
| <b>Detailed Code:</b><br>3324101101 | Fabricated bar tube industrial heat exchangers, closed types (except nuclear applications)                                |  |
| <b>Description of Subcomponent:</b> | The deaerating feedwater heater removes noncondensable gases such as oxygen and carbon dioxide from the boiler feedwater. | Source:<br><a href="http://www.wabashpower.com/deaerator3.html">http://www.wabashpower.com/deaerator3.html</a> |

Noncondensable gases can cause corrosion in pumps and piping if it is not removed. The deaerator works by spraying the water into a thin film and then heating to near the steam temperature. This causes the gases to come out of the liquid, without losing very much of the water to steam.

---

## Draft Equipment

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing                    |                            |
| <b>Industry Code:</b><br>333412     | Industrial and Commercial fans and blowers |  |
| <b>Detailed Code:</b>               |  |  |
| <b>Description of Subcomponent:</b> |  | Source:<br><a href="http://www.gravitaxim.com/Airpollution.htm">http://www.gravitaxim.com/Airpollution.htm</a> |

## Dumper Hydraulic Unit

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Fluid Power Cylinder and Actuator  
Manufacturing  
333995

**Detailed Code:** Nonaerospace type hydraulic fluid power  
cylinders and actuators, linear and rotary  
3339951100



**Description of Subcomponent:** The dumper unit lifts the entire truck carrying a load of biomass fuel, causing the biomass to dump off the back of the truck.

Source:  
<http://www.goldbell.com/chanpin/images/zcs-30-yfz.gif>

This unit provides a quick and easy method of unloading incoming biomass supply from trucks.

## Equipment Insulation

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Nonmetallic Mineral Product Manufacturing  
327

**Industry Code:** Mineral Wool Manufacturing  
327993

**Detailed Code:** Mineral wool for industrial, equipment, and  
appliance pipe insulation  
3279934321



**Insulation of pipes**


**Description of Subcomponent:** Most equipment and piping in the plant carrying high-temperature steam is insulated to reduce heat loss and improve the efficiency of the plant.

Source:  
<http://www.koivet.com/heating/insulation2.jpg>

Glass or mineral wool is a common material for the insulation.

## Forced Draft Fan


### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |    |
| <b>Industry Code:</b><br>333412     | Industrial and Commercial fans and blowers   |  |
| <b>Detailed Code:</b><br>3334120324 | Industrial centrifugal fans, excluding blowers, turboblowers, and multistage blowers           |  |
| <b>Description of Subcomponent:</b> | The draft fan forces air into the boiler to provide oxygen for combustion of the biomass fuel. | Source:<br><a href="http://www.wichita-turner.com/images/forceddraftgasburner.J">http://www.wichita-turner.com/images/forceddraftgasburner.J</a> |

The fan is typically a large centrifugal blower. It must be sized appropriately to deliver the needed amount of air to complete the combustion process in the boiler.

## Front End Loaders


### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |                          |
| <b>Industry Code:</b><br>333120     | Construction Machinery Manufacturing  |  |
| <b>Detailed Code:</b><br>3331201479 | Wheel loaders, rear engine mount, integral design, 4-wheel drive, non-skid steer, 150 to 249 NEHP |  |
| <b>Description of Subcomponent:</b> | Front end loaders are used to move biomass fuel into the storage pile.                            | Source:<br><a href="http://www.free-tractor-manuals.com/consu">http://www.free-tractor-manuals.com/consu</a> |

They are common construction-site equipment, essentially a tractor with a hydraulically activated bucket mounted on the front.

## High Pressure Feedwater Heaters

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing   |                          |
| <b>Industry Code:</b><br>332410     | Power Boiler and Heat Exchanger Manufacturing  |  |
| <b>Detailed Code:</b><br>3324101101 | Fabricated bar tube industrial heat exchangers, closed types (except nuclear applications)                                   |  |
| <b>Description of Subcomponent:</b> | The high pressure feedwater heater transfers heat from the steam exiting the high-pressure turbine stage into the feedwater. | Source:<br><a href="http://www.khei.com/product_tubular.html">http://www.khei.com/product_tubular.html</a> |

Capturing excess heat from the turbine exhaust to raise the feedwater temperature reduces the heat required in the boiler to create steam, thus increasing the plant efficiency. The feedwater heater itself is a shell and tube heat exchanger, designed to handle the high-pressure steam.

---

## Induced Draft Fan

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |    |
| <b>Industry Code:</b><br>333412     | Industrial and Commercial fans and blowers   |  |
| <b>Detailed Code:</b><br>3334120324 | Industrial centrifugal fans, excluding blowers, turboblowers, and multistage blowers |  |
| <b>Description of Subcomponent:</b> |  | Source:<br><a href="http://www.alternateheatingsystems.com/woodboilers.htm">http://www.alternateheatingsystems.com/woodboilers.htm</a> |

## Instrumentation

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Computer and Electronic Product Manufacturing  
334

**Industry Code:** Instruments and Related Products Manufacturing for Measuring, Displaying, and Controlling Industrial Process Variables  
334513

**Detailed Code:** Process control instruments  
3345130100



**Description of Subcomponent:** An array of instruments monitor and report to the operator of the plant the status of each component, and allow control of the plant.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/03818.jpg>

Instrumentation could include pressure and temperature sensors, flow-rate sensors, and power meters, as well as controls for the boiler, the turbine generator and electrical equipment, and the various pumps and valves to control fluid flow.

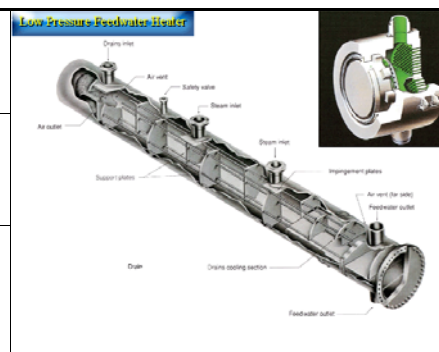
## Low Pressure Feedwater Heaters

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Fabricated Metal Product Manufacturing  
332

**Industry Code:** Power Boiler and Heat Exchanger Manufacturing  
332410

**Detailed Code:** Fabricated bar tube industrial heat exchangers, closed types (except nuclear applications)  
3324101101




**Description of Subcomponent:** Similar to the high pressure feedwater heater, the low-pressure feedwater heater transfers heat from the steam exiting the low-pressure turbine stage into the feedwater.

Source:  
<http://www.khei.com/images/Low-pressure-feedwater->

This heater is also a heat exchanger, but is simpler in design due to the lower pressure requirements.

## Main Transformer

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing  |    |
| <b>Industry Code:</b><br>335311     | Power, Distribution, and Specialty Transformer Manufacturing  |  |
| <b>Detailed Code:</b><br>3353117111 | Commercial, institutional, and industrial general-purpose transformers, single- and three-phase, 100.01 kVA and above, all voltages |  |
| <b>Description of Subcomponent:</b> | The main transformer steps up the voltage output of the power plant to match the high voltage of the transmission grid.             | Source:<br><a href="http://science.howstuffworks.com/power.htm/printable">http://science.howstuffworks.com/power.htm/printable</a> |

The transformer consists of an array of coils that step up the voltage from the 100s of volts range at which generators operate, to the 10 kV up to 100s of kVs at which transmission grids operate.

---

## Oil Burning Equipment

### NAICS Codes: NAICS Descriptions:


|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |    |
| <b>Industry Code:</b><br>333414     | Heating Equipment (except Warm Air Furnaces) Manufacturing                 |  |
| <b>Detailed Code:</b><br>333414A101 | Oil burners  |  |
| <b>Description of Subcomponent:</b> | The oil burner is used to start up the boiler after it has been shut down. | Source:<br><a href="http://www.alternateheatingsystems.com/woodboilers.htm">http://www.alternateheatingsystems.com/woodboilers.htm</a> |

One or more oil burners located beneath the boiler grate create a flame in order to ignite the biomass during the initial start-up phase of boiler operation, and also to ensure that the entire boiler area is evenly ignited.



## Oil Storage Tank

### NAICS Codes: NAICS Descriptions:


|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>332       | Fabricated Metal Product Manufacturing  |    |
| <b>Industry Code:</b><br>332420     | Metal Tank (Heavy Gauge) Manufacturing  |  |
| <b>Detailed Code:</b><br>332420C121 | Other ferrous metal nonpressure storage tanks, complete at factory (including tanks for trailers, metal septic tanks, etc.) |  |
| <b>Description of Subcomponent:</b> | The oil storage tank stores fuel oil for various uses in the plant.   | Source:<br><a href="http://www.agrium.com/investmentrecovery/4404.jsp">http://www.agrium.com/investmentrecovery/4404.jsp</a> |

It is a simple, unpressurized steel or aluminum tank.

---

## Other Water Pumps

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |
|-------------------------------------|--|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |                                  |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing   |  |
| <b>Detailed Code:</b><br>333911146H | Centrifugal pumps, multistage, single or double suction, volute or diffuser design, axially split case, over 8 in. discharge units   |  |
| <b>Description of Subcomponent:</b> | Besides the main feedwater pumps, various other water pumps pump condensate from the condenser back to the beginning of the cycle, transfer make-up water from the supply source, provide service water, and circulate water at various points in the plant. | Source:<br><a href="http://www.americanlewa.com/PR-Condensate.htm">http://www.americanlewa.com/PR-Condensate.htm</a> |

All of these pumps are typically multi-stage centrifugal pumps, with the drive motor attached directly to the pump.

## Piping

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Primary Metal Manufacturing  
331

**Industry Code:** Iron and Steel Pipe and Tube Manufacturing from Purchased Steel  
331210

**Detailed Code:** Iron and steel pipes and tubes, made from purchased iron and steel  
3312100100



**Description of Subcomponent:** Piping carries steam and water between the various components of the plant.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/07708.jpg>

Almost all of the piping in the plant will be some type of steel, with some variation in thickness and type of alloy, depending on the pressure and temperature requirements of that particular section of piping.

---

## Reclaim Conveyor

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Conveyor and Conveying Equipment Manufacturing  
333922

**Detailed Code:** Bulk material handling belt conveyors and conveying systems, except hoists and farm elevators  
3339228101



**Description of Subcomponent:** The reclaim conveyor transfers biomass fuel from the storage pile to the power plant.

Source:  
<http://www.nrel.gov/data/pix/Jpegs/03820.jpg>

The conveyor is a belt-type continuous conveyor.



## Switchgear

### NAICS Codes:

### NAICS Descriptions:

|                                     |  |
|-------------------------------------|--|
| <b>Subsector Code:</b><br>335       | Electrical Equipment, Appliance, and Component Manufacturing   |
| <b>Industry Code:</b><br>335313     | Switchgear and Switchboard Apparatus Manufacturing   |
| <b>Detailed Code:</b><br>335313A101 | Switchgear (except ducts), automatic and manual control panels (generators, transformers, feed-controls, etc.) |



**Description of Subcomponent:** The switchgear connects the power plant to the transformer, and the transformer to the grid.

Source:  
<http://www.buhlerusa.com/AEWeb/Graphics/switchgear.jpg>

The switchgear consists of manual and automatic switches and circuit breakers to isolate the plant components from the grid for maintenance, when the plant is not operating, or in case of a grid fault or other failure.

## Truck Scale

### NAICS Codes:

### NAICS Descriptions:

|                                     |   |
|-------------------------------------|---|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing                             |
| <b>Industry Code:</b><br>333997     | Scale and Balance (except Laboratory) Manufacturing |
| <b>Detailed Code:</b><br>3339971101 | Motor truck scales                                  |



**Description of Subcomponent:** The truck scale is used to quantify the amount of biomass fuel being delivered to the plant by truck.

Source:  
<http://www.samhing.com.hk/Truck.htm>

Trucks are weighed full when entering the plant, and then weighed empty upon leaving, the difference being equal to the mass of fuel delivered. This allows the plant to keep track of deliveries and to pay the suppliers for the fuel.

## Turbine Generator

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Turbines, and Turbine Generators, and  
Turbine Generator Sets  
333611

**Detailed Code:** Turbine generator sets  
3336110101



**Description of Subcomponent:** Steam expands and cools as it passes through a series of turbine blades, causing the turbine to rotate. The generator converts this rotational energy into electricity.

Source:  
[http://www.becllcusa.com/10\\_steam\\_turbine\\_generators.htm](http://www.becllcusa.com/10_steam_turbine_generators.htm)

The turbine often has a high-pressure stage and a low pressure stage, with steam being fed to the feedwater pre-heaters in between stages. The final turbine stage feeds into the condensor, which is well below atmospheric pressure. The turbine is connected by a shaft to the generator, which is designed to run at a fixed RPM, in order to generate AC electricity that is in sync with the electric grid.

## Turbine Overhead Crane

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Overhead Traveling Crane, Hoist, and  
Monorail System Manufacturing  
333923

**Detailed Code:** Gantry type overhead traveling cranes  
(except construction power cranes)  
3339233116




**Description of Subcomponent:** The overhead crane travels on the roof of the plant to lift and move heavy equipment.

Source:  
<http://www.americancrane.com/assets/P0001932-sm.jpg>

The overhead gantry crane is essential in installing the heavy turbine-generator equipment in the power plant, as well as during operation and maintenance throughout the lifetime of the plant.

## Water Purification


### NAICS Codes: NAICS Descriptions:

|                                     |   |  |
|-------------------------------------|---|--|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing   |  |
| <b>Industry Code:</b><br>333999     | All Other Miscellaneous General Purpose Machinery Manufacturing   |  |
| <b>Detailed Code:</b><br>3339991104 | Filter and strainer assemblies (containment or housing devices), with or without filter element installed, for water; except parts and accessories (except for fluid power systems) |  |
| <b>Description of Subcomponent:</b> | The water purification system filters and purifies the water as it comes into the plant.  |  |

Particulates and other matter in the incoming water could damage pumps and other equipment over time. The water purification system prevents this by filtering out particles over a certain size from the incoming water stream.

## Well Water Supply System

### NAICS Codes: NAICS Descriptions:

|                                     |  |  |   |
|-------------------------------------|--|--|---|
| <b>Subsector Code:</b><br>333       | Machinery Manufacturing  |  | <b>Source:</b><br><a href="http://www.agioabad.com/images/well_water1.jpg">http://www.agioabad.com/images/well_water1.jpg</a> |
| <b>Industry Code:</b><br>333911     | Pump and Pumping Equipment Manufacturing   |  |   |
| <b>Detailed Code:</b><br>3339111440 | Industrial pumps, except hydraulic fluid power pumps, automotive circulating pumps, and measuring and dispensing pumps |  |   |
| <b>Description of Subcomponent:</b> | The well water system supplies make-up water to replace water lost to evaporation in the cooling tower.                |  |   |

This system consists primarily of a pump and piping to carry the water into the plant. A plant located on a river or lake would likely have a water supply system from the river or lake rather than from a well.

## Wood Handling

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Machinery Manufacturing  
333

**Industry Code:** Sawmill and Woodworking Machinery  
Manufacturing  
333210

**Detailed Code:** Other woodworking sawmill equipment  
3332103126



**Description of Subcomponent:** The wood handling system prepares fuel for use in the boiler.

Source:  
[http://www.ec21.com/company/s/seungwoon/upimg/Wood\\_](http://www.ec21.com/company/s/seungwoon/upimg/Wood_)

The extent of the wood handling system depends on the quality of the fuel supply. For many plants, wood chips are provided in a form that is already almost ready for use. A grinding or hogging machine may be used to grind up oversized chips, and a magnet is used to remove stray metal.

## Woodchip Railcars

### NAICS Codes: NAICS Descriptions:

**Subsector Code:** Transportation Equipment Manufacturing  
336

**Industry Code:** Railroad Rolling Stock Manufacturing  
336510

**Detailed Code:** Freight train and passenger train cars, new  
(excluding parts)  
3365103100



**Description of Subcomponent:** In some biomass plants, fuel is delivered via railcars.

Source:  
[http://www.portofgraysharbor.com/photos/Train\\_WoodChip](http://www.portofgraysharbor.com/photos/Train_WoodChip)

The woodchip railcars are typically have an open top and enclosed sides, such as the kind also used for carrying gravel, coal or other bulk solids. This type of railroad car is also sometimes referred to as a "gondola" type car.

## **Appendix B – Complete List of Results for Wisconsin Counties**

Appendix B consists of two tables listing all of the counties in Wisconsin. The first table lists the number of firms operating in all relevant NAICS codes in each county, as well as the amount of manufacturing investment for each county that would result from the national development of each technology. The second table lists the firms in relevant NAICS codes again, and then shows the amount of job creation for each county resulting from the national development of each technology.

### **Table of Contents:**

|                         |       |    |
|-------------------------|-------|----|
| Investment County Table | ..... | B2 |
| Jobs County Table       | ..... | B4 |

| <b>Location</b> | <b># of Firms</b> | <b>Millions \$<br/>Wind</b> | <b>Millions \$<br/>Solar</b> | <b>Millions \$<br/>Geothermal</b> | <b>Millions \$<br/>Biomass</b> | <b>Total<br/>Millions \$</b> |
|-----------------|-------------------|-----------------------------|------------------------------|-----------------------------------|--------------------------------|------------------------------|
| Adams, WI       | 1                 | \$0.4                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.4                        |
| Ashland, WI     | 2                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Barron, WI      | 13                | \$7.5                       | \$1.3                        | \$0.1                             | \$0.5                          | \$9.4                        |
| Bayfield, WI    | 2                 | \$1.5                       | \$0.0                        | \$0.0                             | \$0.0                          | \$1.5                        |
| Brown, WI       | 38                | \$25.8                      | \$2.8                        | \$2.0                             | \$1.1                          | \$31.7                       |
| Buffalo, WI     | 1                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.6                          | \$0.6                        |
| Burnett, WI     | 7                 | \$4.1                       | \$0.0                        | \$0.0                             | \$0.0                          | \$4.1                        |
| Calumet, WI     | 7                 | \$32.7                      | \$0.0                        | \$0.7                             | \$0.8                          | \$34.2                       |
| Chippewa, WI    | 31                | \$4.6                       | \$14.9                       | \$2.5                             | \$15.9                         | \$37.9                       |
| Clark, WI       | 4                 | \$5.4                       | \$0.0                        | \$0.0                             | \$1.4                          | \$6.8                        |
| Columbia, WI    | 19                | \$4.4                       | \$77.7                       | \$0.2                             | \$0.2                          | \$82.5                       |
| Crawford, WI    | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Dane, WI        | 72                | \$42.5                      | \$14.6                       | \$6.0                             | \$12.3                         | \$75.4                       |
| Dodge, WI       | 23                | \$9.2                       | \$2.6                        | \$1.7                             | \$6.3                          | \$19.8                       |
| Door, WI        | 7                 | \$9.2                       | \$0.3                        | \$0.0                             | \$0.0                          | \$9.5                        |
| Douglas, WI     | 7                 | \$1.0                       | \$0.7                        | \$0.2                             | \$0.0                          | \$1.9                        |
| Dunn, WI        | 4                 | \$1.8                       | \$33.8                       | \$0.0                             | \$0.0                          | \$35.6                       |
| Eau Claire, WI  | 16                | \$15.5                      | \$0.0                        | \$0.0                             | \$0.1                          | \$15.6                       |
| Florence, WI    | 2                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Fond du Lac, W  | 21                | \$10.0                      | \$1.7                        | \$0.0                             | \$1.4                          | \$13.1                       |
| Forest, WI      | 2                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.7                          | \$0.7                        |
| Grant, WI       | 7                 | \$0.8                       | \$0.7                        | \$0.0                             | \$1.0                          | \$2.5                        |
| Green Lake, WI  | 5                 | \$8.4                       | \$0.0                        | \$0.1                             | \$0.1                          | \$8.6                        |
| Green, WI       | 4                 | \$8.0                       | \$0.0                        | \$0.0                             | \$0.8                          | \$8.8                        |
| Iowa, WI        | 4                 | \$0.2                       | \$4.5                        | \$0.0                             | \$0.0                          | \$4.7                        |
| Iron, WI        | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Jackson, WI     | 2                 | \$4.1                       | \$0.0                        | \$0.0                             | \$0.1                          | \$4.2                        |
| Jefferson, WI   | 18                | \$20.4                      | \$0.7                        | \$0.0                             | \$0.7                          | \$21.8                       |
| Juneau, WI      | 16                | \$4.7                       | \$0.0                        | \$1.8                             | \$1.4                          | \$7.9                        |
| Kenosha, WI     | 33                | \$15.0                      | \$2.1                        | \$4.6                             | \$16.6                         | \$38.3                       |
| Kewaunee, WI    | 4                 | \$1.9                       | \$0.0                        | \$0.9                             | \$0.2                          | \$3.0                        |
| La Crosse, WI   | 24                | \$9.1                       | \$0.6                        | \$8.1                             | \$20.4                         | \$38.2                       |
| Lafayette, WI   | 1                 | \$1.8                       | \$0.0                        | \$0.0                             | \$0.0                          | \$1.8                        |
| Langlade, WI    | 10                | \$30.7                      | \$0.0                        | \$0.0                             | \$0.3                          | \$31.0                       |
| Lincoln, WI     | 6                 | \$1.4                       | \$0.0                        | \$0.3                             | \$0.2                          | \$1.9                        |
| Manitowoc, WI   | 26                | \$11.8                      | \$0.8                        | \$0.9                             | \$2.0                          | \$15.5                       |
| Marathon, WI    | 32                | \$33.4                      | \$5.3                        | \$1.4                             | \$1.9                          | \$42.0                       |
| Marinette, WI   | 11                | \$35.6                      | \$0.0                        | \$0.7                             | \$0.5                          | \$36.8                       |
| Marquette, WI   | 5                 | \$8.8                       | \$0.0                        | \$11.6                            | \$3.3                          | \$23.7                       |
| Menominee, WI   | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Milwaukee, WI   | 189               | \$544.1                     | \$135.3                      | \$18.8                            | \$15.0                         | \$713.2                      |
| Monroe, WI      | 6                 | \$4.2                       | \$0.0                        | \$0.0                             | \$0.0                          | \$4.2                        |
| Oconto, WI      | 14                | \$1.6                       | \$0.3                        | \$0.0                             | \$1.2                          | \$3.1                        |
| Oneida, WI      | 5                 | \$1.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$1.0                        |
| Outagamie, WI   | 29                | \$13.2                      | \$1.3                        | \$0.2                             | \$0.7                          | \$15.4                       |
| Ozaukee, WI     | 54                | \$28.9                      | \$8.5                        | \$2.5                             | \$4.5                          | \$44.4                       |
| Pepin, WI       | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Pierce, WI      | 8                 | \$0.8                       | \$2.8                        | \$0.0                             | \$0.0                          | \$3.6                        |

| <b>Location</b> | <b># of Firms</b> | <b>Millions \$<br/>Wind</b> | <b>Millions \$<br/>Solar</b> | <b>Millions \$<br/>Geothermal</b> | <b>Millions \$<br/>Biomass</b> | <b>Total<br/>Millions \$</b> |
|-----------------|-------------------|-----------------------------|------------------------------|-----------------------------------|--------------------------------|------------------------------|
| Polk, WI        | 15                | \$6.4                       | \$3.0                        | \$0.0                             | \$0.0                          | \$9.4                        |
| Portage, WI     | 1                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Price, WI       | 12                | \$6.0                       | \$0.0                        | \$7.5                             | \$1.2                          | \$14.7                       |
| Racine, WI      | 57                | \$106.0                     | \$1.6                        | \$4.6                             | \$16.2                         | \$128.4                      |
| Richland, WI    | 1                 | \$7.6                       | \$0.0                        | \$0.0                             | \$0.0                          | \$7.6                        |
| Rock, WI        | 34                | \$65.8                      | \$3.0                        | \$4.1                             | \$6.7                          | \$79.6                       |
| Rusk, WI        | 4                 | \$0.4                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.4                        |
| Sauk, WI        | 14                | \$53.7                      | \$3.7                        | \$0.0                             | \$0.9                          | \$58.3                       |
| Sawyer, WI      | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Shawano, WI     | 7                 | \$16.7                      | \$0.0                        | \$0.9                             | \$3.1                          | \$20.7                       |
| Sheboygan, WI   | 37                | \$48.3                      | \$11.2                       | \$4.9                             | \$4.1                          | \$68.5                       |
| St. Croix, WI   | 32                | \$22.5                      | \$0.7                        | \$32.8                            | \$4.7                          | \$60.7                       |
| Statewide, WI   | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Taylor, WI      | 6                 | \$5.1                       | \$0.2                        | \$0.9                             | \$3.0                          | \$9.2                        |
| Trempealeau,    | 4                 | \$0.0                       | \$0.7                        | \$0.0                             | \$4.4                          | \$5.1                        |
| Vernon, WI      | 4                 | \$0.0                       | \$0.0                        | \$0.9                             | \$3.0                          | \$3.9                        |
| Vilas, WI       | 0                 | \$0.0                       | \$0.0                        | \$0.0                             | \$0.0                          | \$0.0                        |
| Walworth, WI    | 37                | \$16.9                      | \$10.5                       | \$9.5                             | \$7.4                          | \$44.3                       |
| Washburn, WI    | 4                 | \$2.2                       | \$0.1                        | \$0.0                             | \$0.0                          | \$2.3                        |
| Washington, WI  | 39                | \$27.6                      | \$1.7                        | \$3.7                             | \$1.0                          | \$34.0                       |
| Waukesha, WI    | 169               | \$125.7                     | \$52.8                       | \$11.4                            | \$23.4                         | \$213.3                      |
| Waupaca, WI     | 12                | \$45.0                      | \$0.0                        | \$0.0                             | \$0.0                          | \$45.0                       |
| Waushara, WI    | 2                 | \$0.0                       | \$0.0                        | \$0.2                             | \$0.6                          | \$0.8                        |
| Winnebago, WI   | 35                | \$56.9                      | \$2.1                        | \$0.2                             | \$4.1                          | \$63.3                       |
| Wood, WI        | 13                | \$1.5                       | \$0.3                        | \$1.8                             | \$1.0                          | \$4.6                        |



| <b>Location</b>            | <b># of Firms</b> | <b>New Jobs<br/>Wind</b> | <b>New Jobs<br/>Solar</b> | <b>New Jobs<br/>Geothermal</b> | <b>New Jobs<br/>Biomass</b> | <b>Total New<br/>Jobs</b> |
|----------------------------|-------------------|--------------------------|---------------------------|--------------------------------|-----------------------------|---------------------------|
| Adams, WI                  | 1                 | 3                        | 0                         | 0                              | 0                           | 3                         |
| Ashland, WI                | 2                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Barron, WI                 | 13                | 54                       | 7                         | 0                              | 3                           | 64                        |
| Bayfield, WI               | 2                 | 11                       | 0                         | 0                              | 0                           | 11                        |
| Brown, WI                  | 38                | 161                      | 13                        | 8                              | 5                           | 187                       |
| Buffalo, WI                | 1                 | 0                        | 0                         | 0                              | 4                           | 4                         |
| Burnett, WI                | 7                 | 28                       | 0                         | 0                              | 0                           | 28                        |
| Calumet, WI                | 7                 | 229                      | 0                         | 5                              | 4                           | 238                       |
| Chippewa, WI               | 31                | 33                       | 62                        | 14                             | 115                         | 224                       |
| Clark, WI                  | 4                 | 36                       | 0                         | 0                              | 10                          | 46                        |
| Columbia, WI               | 19                | 35                       | 323                       | 1                              | 0                           | 359                       |
| Crawford, WI               | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Dane, WI                   | 72                | 299                      | 79                        | 31                             | 87                          | 496                       |
| Dodge, WI                  | 23                | 66                       | 21                        | 9                              | 44                          | 140                       |
| Door, WI                   | 7                 | 57                       | 2                         | 0                              | 0                           | 59                        |
| Douglas, WI                | 7                 | 8                        | 3                         | 1                              | 0                           | 12                        |
| Dunn, WI                   | 4                 | 13                       | 140                       | 0                              | 0                           | 153                       |
| Eau Claire, WI             | 16                | 101                      | 0                         | 0                              | 1                           | 102                       |
| Florence, WI               | 2                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Fond du Lac,<br>Forest, WI | 21                | 65                       | 8                         | 0                              | 8                           | 81                        |
| Forest, WI                 | 2                 | 0                        | 0                         | 0                              | 4                           | 4                         |
| Grant, WI                  | 7                 | 7                        | 1                         | 0                              | 6                           | 14                        |
| Green Lake,<br>Green, WI   | 5                 | 58                       | 0                         | 1                              | 1                           | 60                        |
| Green, WI                  | 4                 | 56                       | 0                         | 0                              | 5                           | 61                        |
| Iowa, WI                   | 4                 | 1                        | 11                        | 0                              | 0                           | 12                        |
| Iron, WI                   | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Jackson, WI                | 2                 | 25                       | 0                         | 0                              | 0                           | 25                        |
| Jefferson, WI              | 18                | 130                      | 1                         | 0                              | 5                           | 136                       |
| Juneau, WI                 | 16                | 34                       | 0                         | 12                             | 10                          | 56                        |
| Kenosha, WI                | 33                | 108                      | 9                         | 32                             | 116                         | 265                       |
| Kewaunee, WI               | 4                 | 16                       | 0                         | 5                              | 1                           | 22                        |
| La Crosse, WI              | 24                | 58                       | 3                         | 52                             | 144                         | 257                       |
| Lafayette, WI              | 1                 | 11                       | 0                         | 0                              | 0                           | 11                        |
| Langlade, WI               | 10                | 207                      | 0                         | 0                              | 2                           | 209                       |
| Lincoln, WI                | 6                 | 9                        | 0                         | 2                              | 1                           | 12                        |
| Manitowoc, WI              | 26                | 81                       | 2                         | 5                              | 11                          | 99                        |
| Marathon, WI               | 32                | 198                      | 41                        | 9                              | 11                          | 259                       |
| Marinette, WI              | 11                | 252                      | 0                         | 5                              | 4                           | 261                       |
| Marquette, WI              | 5                 | 31                       | 0                         | 39                             | 11                          | 81                        |
| Menominee, WI              | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Milwaukee, WI              | 189               | 3,656                    | 745                       | 81                             | 83                          | 4,565                     |
| Monroe, WI                 | 6                 | 31                       | 0                         | 0                              | 0                           | 31                        |
| Oconto, WI                 | 14                | 13                       | 1                         | 0                              | 7                           | 21                        |
| Oneida, WI                 | 5                 | 5                        | 0                         | 0                              | 0                           | 5                         |
| Outagamie, WI              | 29                | 80                       | 9                         | 1                              | 4                           | 94                        |
| Ozaukee, WI                | 54                | 194                      | 39                        | 15                             | 29                          | 277                       |
| Pepin, WI                  | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |

| <b>Location</b> | <b># of Firms</b> | <b>New Jobs<br/>Wind</b> | <b>New Jobs<br/>Solar</b> | <b>New Jobs<br/>Geothermal</b> | <b>New Jobs<br/>Biomass</b> | <b>Total New<br/>Jobs</b> |
|-----------------|-------------------|--------------------------|---------------------------|--------------------------------|-----------------------------|---------------------------|
| Pierce, WI      | 8                 | 5                        | 16                        | 0                              | 0                           | 21                        |
| Polk, WI        | 15                | 51                       | 12                        | 0                              | 0                           | 63                        |
| Portage, WI     | 1                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Price, WI       | 12                | 46                       | 0                         | 54                             | 7                           | 107                       |
| Racine, WI      | 57                | 699                      | 10                        | 33                             | 115                         | 857                       |
| Richland, WI    | 1                 | 53                       | 0                         | 0                              | 0                           | 53                        |
| Rock, WI        | 34                | 453                      | 10                        | 18                             | 41                          | 522                       |
| Rusk, WI        | 4                 | 3                        | 0                         | 0                              | 0                           | 3                         |
| Sauk, WI        | 14                | 361                      | 15                        | 0                              | 6                           | 382                       |
| Sawyer, WI      | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Shawano, WI     | 7                 | 116                      | 0                         | 6                              | 21                          | 143                       |
| Sheboygan, WI   | 37                | 331                      | 33                        | 21                             | 27                          | 412                       |
| St. Croix, WI   | 32                | 158                      | 3                         | 235                            | 33                          | 429                       |
| Statewide, WI   | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Taylor, WI      | 6                 | 41                       | 0                         | 6                              | 21                          | 68                        |
| Trempealeau,    | 4                 | 0                        | 6                         | 0                              | 33                          | 39                        |
| Vernon, WI      | 4                 | 0                        | 0                         | 6                              | 21                          | 27                        |
| Vilas, WI       | 0                 | 0                        | 0                         | 0                              | 0                           | 0                         |
| Walworth, WI    | 37                | 117                      | 39                        | 48                             | 44                          | 248                       |
| Washburn, WI    | 4                 | 12                       | 1                         | 0                              | 0                           | 13                        |
| Washington,     | 39                | 191                      | 14                        | 25                             | 6                           | 236                       |
| Waukesha, WI    | 169               | 852                      | 313                       | 66                             | 156                         | 1,387                     |
| Waupaca, WI     | 12                | 315                      | 0                         | 0                              | 0                           | 315                       |
| Waushara, WI    | 2                 | 0                        | 0                         | 1                              | 4                           | 5                         |
| Winnebago, WI   | 35                | 376                      | 11                        | 1                              | 25                          | 413                       |
| Wood, WI        | 13                | 9                        | 2                         | 7                              | 5                           | 23                        |

## **Appendix C – Detailed Results by NAICS for Wisconsin Counties**

Appendix C consists of detailed information for each county in Wisconsin. For each county there are four tables, one each for wind, solar, geothermal, and biomass listing the relevant NAICS codes for each technology. For each NAICS code, the table shows the number of firms in the county operating in that NAICS code, and the manufacturing investment and job creation resulting from the national development, for that particular NAICS Code and county. \*The counties are listed in alphabetical order.

\*The following counties were dropped from the NAICS for Wisconsin due to zero activity.

- Crawford
- Iron
- Menominee
- Pepin
- Sawyer
- Vilas

## Adams, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.4                     | 3               |
| <b>Total:</b> |  | 1                      | \$0.4                     | 3               |

**Grand Total for Adams, WI:**

**1      \$0.4      3**

## Ashland, WI

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

**Grand Total for Ashland, WI:**

**2      \$0.0      0**

## Barron, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 4                      | \$4.9                     | 39              |
| 332312        | Fabricated Structural Metal              | 1                      | \$2.0                     | 11              |
| 331511        | Iron Foundries                           | 1                      | \$0.6                     | 4               |
| <b>Total:</b> |  | 6                      | \$7.5                     | 54              |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing            | 1                      | \$0.7                     | 6               |
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.6                     | 1               |
| <b>Total:</b> |   | 2                      | \$1.3                     | 7               |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.1                     | 0               |

### Biomass

| NAICS         | NAICS Description                              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333411        | Air Purification Equipment Manufacturing       | 1                      | \$0.4                     | 3               |
| 333120        | Construction Machinery Manufacturing           | 1                      | \$0.1                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing         | 1                      | \$0.0                     | 0               |
| 333922        | Conveyor and Conveying Equipment Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 4                      | \$0.5                     | 3               |

**Grand Total for Barron, WI:** 13 \$9.4 64

## Bayfield, WI

### Wind

| NAICS         | NAICS Description | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-------------------|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries    | 1                      | \$1.5                     | 11              |
| <b>Total:</b> |                   | 1                      | \$1.5                     | 11              |

### Biomass

| NAICS         | NAICS Description                    | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------------|------------------------|---------------------------|-----------------|
| 333120        | Construction Machinery Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |                                      | 1                      | \$0.0                     | 0               |

**Grand Total for Bayfield, WI:** 2 \$1.5 11

## Brown, WI

### Wind

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal                                  | 2                      | \$12.1                    | 69              |
| 331511        | Iron Foundries   | 2                      | \$9.1                     | 64              |
| 333612        | Speed Changer, Industrial                                    | 2                      | \$2.7                     | 18              |
| 335312        | Motors and Generators  | 1                      | \$0.8                     | 5               |
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$0.8                     | 3               |
| 334519        | Measuring and Controlling Devices                            | 1                      | \$0.2                     | 1               |
| 326199        | All Other Plastics Product Manufacturing                     | 2                      | \$0.1                     | 1               |
| <b>Total:</b> |  | <b>11</b>              | <b>\$25.8</b>             | <b>161</b>      |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 2                      | \$2.3                     | 9               |
| 332322        | Sheet Metal Work Manufacturing                                | 4                      | \$0.5                     | 4               |
| 325211        | Plastics Material and Resin Manufacturing                     | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>7</b>               | <b>\$2.8</b>              | <b>13</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets  | 1                      | \$1.1                     | 4               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.6                     | 2               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |   | <b>3</b>               | <b>\$2.0</b>              | <b>8</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 7                      | \$0.3                     | 2               |
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets  | 1                      | \$0.3                     | 1               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.3                     | 1               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.2                     | 1               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| 327993        | Mineral Wool Manufacturing                                    | 6                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>17</b>              | <b>\$1.1</b>              | <b>5</b>        |

|                                   |           |               |            |
|-----------------------------------|-----------|---------------|------------|
| <b>Grand Total for Brown, WI:</b> | <b>38</b> | <b>\$31.7</b> | <b>187</b> |
|-----------------------------------|-----------|---------------|------------|

## Buffalo, WI

### Biomass

| NAICS         | NAICS Description                               | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333210        | Sawmill and Woodworking Machinery Manufacturing | 1                      | \$0.6                     | 4               |
| <b>Total:</b> |   | 1                      | \$0.6                     | 4               |

**Grand Total for Buffalo, WI:**

**1      \$0.6      4**

## Burnett, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333613        | Power Transmission Equip.                | 1                      | \$3.2                     | 21              |
| 326199        | All Other Plastics Product Manufacturing | 2                      | \$0.9                     | 7               |
| <b>Total:</b> |  | 3                      | \$4.1                     | 28              |

### Solar

| NAICS         | NAICS Description                                  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335313        | Switchgear and Switchboard Apparatus Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                       | 1                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing         | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 3                      | \$0.0                     | 0               |

**Grand Total for Burnett, WI:**

**7      \$4.1      28**



## Calumet, WI

### Wind

| NAICS         | NAICS Description | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-------------------|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries    | 1                      | \$32.7                    | 229             |
| <b>Total:</b> |                   | 1                      | \$32.7                    | 229             |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.7                     | 5               |
| <b>Total:</b> |  | 1                      | \$0.7                     | 5               |

### Biomass

| NAICS         | NAICS Description                                   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing              | 1                      | \$0.5                     | 3               |
| 333922        | Conveyor and Conveying Equipment Manufacturing      | 1                      | \$0.2                     | 1               |
| 333120        | Construction Machinery Manufacturing                | 2                      | \$0.1                     | 0               |
| 333997        | Scale and Balance (except Laboratory) Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 5                      | \$0.8                     | 4               |

|                                     |          |               |            |
|-------------------------------------|----------|---------------|------------|
| <b>Grand Total for Calumet, WI:</b> | <b>7</b> | <b>\$34.2</b> | <b>238</b> |
|-------------------------------------|----------|---------------|------------|

## Chippewa, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing    | 6                      | \$2.5                     | 20              |
| 335999        | Electronic Equipment and Components, NEC    | 1                      | \$1.7                     | 11              |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$0.4                     | 2               |
| 333412        | Industrial and Commercial fans and blowers  | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 9                      | \$4.6                     | 33              |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 4                      | \$5.6                     | 22              |
| 334413        | Semiconductors and Related Devices                               | 1                      | \$4.9                     | 12              |
| 335999        | Electronic Equipment and Components, NEC                         | 1                      | \$4.2                     | 27              |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.1                     | 0               |
| 332322        | Sheet Metal Work Manufacturing                                   | 2                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 9                      | \$14.9                    | 62              |

### Geothermal

| NAICS         | NAICS Description                          | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333911        | Pump and Pumping Equipment Manufacturing   | 2                      | \$2.3                     | 12              |
| 333412        | Industrial and Commercial fans and blowers | 1                      | \$0.2                     | 2               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing     | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 4                      | \$2.5                     | 14              |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333411        | Air Purification Equipment Manufacturing                   | 2                      | \$12.3                    | 91              |
| 333210        | Sawmill and Woodworking Machinery Manufacturing            | 1                      | \$3.0                     | 21              |
| 333911        | Pump and Pumping Equipment Manufacturing                   | 2                      | \$0.5                     | 3               |
| 335999        | Electronic Equipment and Components, NEC                   | 1                      | \$0.1                     | 0               |
| 333412        | Industrial and Commercial fans and blowers                 | 1                      | \$0.0                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                     | 1                      | \$0.0                     | 0               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 9                      | \$15.9                    | 115             |

|                                      |           |               |            |
|--------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Chippewa, WI:</b> | <b>31</b> | <b>\$37.9</b> | <b>224</b> |
|--------------------------------------|-----------|---------------|------------|

## Clark, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                    | 2                      | \$3.5                     | 21              |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$1.9                     | 15              |
| <b>Total:</b> |  | 3                      | \$5.4                     | 36              |

### Biomass

| NAICS         | NAICS Description                               | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333210        | Sawmill and Woodworking Machinery Manufacturing | 1                      | \$1.4                     | 10              |
| <b>Total:</b> |   | 1                      | \$1.4                     | 10              |

|                                   |          |              |           |
|-----------------------------------|----------|--------------|-----------|
| <b>Grand Total for Clark, WI:</b> | <b>4</b> | <b>\$6.8</b> | <b>46</b> |
|-----------------------------------|----------|--------------|-----------|

## Columbia, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 2                      | \$4.3                     | 34              |
| 335999        | Electronic Equipment and Components, NEC | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | <b>3</b>               | <b>\$4.4</b>              | <b>35</b>       |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 327211        | Flat Glass  | 1                      | \$72.6                    | 301             |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$3.7                     | 15              |
| 325211        | Plastics Material and Resin Manufacturing                     | 1                      | \$0.6                     | 1               |
| 332322        | Sheet Metal Work Manufacturing                                | 3                      | \$0.5                     | 4               |
| 335999        | Electronic Equipment and Components, NEC                      | 1                      | \$0.3                     | 2               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>8</b>               | <b>\$77.7</b>             | <b>323</b>      |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |   | <b>1</b>               | <b>\$0.2</b>              | <b>1</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.1                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.1                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 335999        | Electronic Equipment and Components, NEC                      | 1                      | \$0.0                     | 0               |
| 332911        | Industrial Valve Manufacturing                                | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>7</b>               | <b>\$0.2</b>              | <b>0</b>        |

|                                      |           |               |            |
|--------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Columbia, WI:</b> | <b>19</b> | <b>\$82.5</b> | <b>359</b> |
|--------------------------------------|-----------|---------------|------------|

## Dane, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing    | 21                     | \$23.2                    | 185             |
| 332312        | Fabricated Structural Metal                 | 6                      | \$15.4                    | 89              |
| 335999        | Electronic Equipment and Components, NEC    | 2                      | \$3.7                     | 24              |
| 334418        | Printed circuits and electronics assemblies | 2                      | \$0.2                     | 1               |
| <b>Total:</b> |   | <b>31</b>              | <b>\$42.5</b>             | <b>299</b>      |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335999        | Electronic Equipment and Components, NEC                         | 2                      | \$9.3                     | 61              |
| 334413        | Semiconductors and Related Devices                               | 1                      | \$2.3                     | 6               |
| 325211        | Plastics Material and Resin Manufacturing                        | 2                      | \$1.3                     | 2               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 4                      | \$0.9                     | 4               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 3                      | \$0.4                     | 2               |
| 332322        | Sheet Metal Work Manufacturing                                   | 5                      | \$0.4                     | 4               |
| <b>Total:</b> |  | <b>17</b>              | <b>\$14.6</b>             | <b>79</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333911        | Pump and Pumping Equipment Manufacturing                      | 2                      | \$5.3                     | 28              |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 2                      | \$0.4                     | 2               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.3                     | 1               |
| <b>Total:</b> |   | <b>5</b>               | <b>\$6.0</b>              | <b>31</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333411        | Air Purification Equipment Manufacturing                      | 1                      | \$10.3                    | 76              |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 2                      | \$1.2                     | 6               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 4                      | \$0.4                     | 2               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 2                      | \$0.2                     | 1               |
| 335999        | Electronic Equipment and Components, NEC                      | 2                      | \$0.1                     | 1               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.1                     | 1               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.0                     | 0               |
| 333997        | Scale and Balance (except Laboratory) Manufacturing           | 2                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>19</b>              | <b>\$12.3</b>             | <b>87</b>       |

|                                  |           |               |            |
|----------------------------------|-----------|---------------|------------|
| <b>Grand Total for Dane, WI:</b> | <b>72</b> | <b>\$75.4</b> | <b>496</b> |
|----------------------------------|-----------|---------------|------------|

## Dodge, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$7.6                     | 53              |
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$1.6                     | 13              |
| <b>Total:</b> |  | 4                      | \$9.2                     | 66              |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 9                      | \$2.6                     | 21              |
| <b>Total:</b> |                                | 9                      | \$2.6                     | 21              |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333912        | Air and Gas Compressor Manufacturing   | 1                      | \$1.0                     | 4               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.7                     | 5               |
| <b>Total:</b> |  | 2                      | \$1.7                     | 9               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333411        | Air Purification Equipment Manufacturing                      | 2                      | \$5.2                     | 39              |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.5                     | 3               |
| 333120        | Construction Machinery Manufacturing                          | 2                      | \$0.5                     | 2               |
| 333912        | Air and Gas Compressor Manufacturing                          | 1                      | \$0.1                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 8                      | \$6.3                     | 44              |

|                                   |           |               |            |
|-----------------------------------|-----------|---------------|------------|
| <b>Grand Total for Dodge, WI:</b> | <b>23</b> | <b>\$19.8</b> | <b>140</b> |
|-----------------------------------|-----------|---------------|------------|

## Door, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                    | 1                      | \$8.8                     | 54              |
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$0.4                     | 3               |
| <b>Total:</b> |  | 4                      | \$9.2                     | 57              |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |                                | 1                      | \$0.3                     | 2               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.0                     | 0               |

|                                  |          |              |           |
|----------------------------------|----------|--------------|-----------|
| <b>Grand Total for Door, WI:</b> | <b>7</b> | <b>\$9.5</b> | <b>59</b> |
|----------------------------------|----------|--------------|-----------|

## Douglas, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$1.0                     | 8               |
| <b>Total:</b> |  | 3                      | \$1.0                     | 8               |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$0.7                     | 3               |
| <b>Total:</b> |   | 1                      | \$0.7                     | 3               |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |  | 1                      | \$0.2                     | 1               |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333120        | Construction Machinery Manufacturing                         | 1                      | \$0.0                     | 0               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 2                      | \$0.0                     | 0               |

|                                     |          |              |           |
|-------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Douglas, WI:</b> | <b>7</b> | <b>\$1.9</b> | <b>12</b> |
|-------------------------------------|----------|--------------|-----------|

## Dunn, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$1.5                     | 11              |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.2                     | 1               |
| 332312        | Fabricated Structural Metal              | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 3                      | \$1.8                     | 13              |

### Solar

| NAICS         | NAICS Description | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-------------------|------------------------|---------------------------|-----------------|
| 327211        | Flat Glass        | 1                      | \$33.8                    | 140             |
| <b>Total:</b> |                   | 1                      | \$33.8                    | 140             |

|                                  |          |               |            |
|----------------------------------|----------|---------------|------------|
| <b>Grand Total for Dunn, WI:</b> | <b>4</b> | <b>\$35.6</b> | <b>153</b> |
|----------------------------------|----------|---------------|------------|



## Eau Claire, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 1                      | \$10.1                    | 58              |
| 326199        | All Other Plastics Product Manufacturing | 9                      | \$5.3                     | 42              |
| 333613        | Power Transmission Equip.                | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 11                     | \$15.5                    | 101             |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.0                     | 0               |
| 332322        | Sheet Metal Work Manufacturing            | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.0                     | 0               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.1                     | 1               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.1                     | 1               |

**Grand Total for Eau Claire, WI:** 16 \$15.6 102

## Florence, WI

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.0                     | 0               |

**Grand Total for Florence, WI:** 2 \$0.0 0

## Fond du Lac, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 6                      | \$6.0                     | 35              |
| 331511        | Iron Foundries                           | 2                      | \$2.1                     | 15              |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$1.9                     | 15              |
| <b>Total:</b> |  | 9                      | \$10.0                    | 65              |

### Solar

| NAICS         | NAICS Description                                  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331422        | Copper Wire (except Mechanical) Drawing            | 1                      | \$1.6                     | 7               |
| 332322        | Sheet Metal Work Manufacturing                     | 2                      | \$0.1                     | 1               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 4                      | \$1.7                     | 8               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing  | 1                      | \$1.4                     | 8               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 2                      | \$0.0                     | 0               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 6                      | \$1.4                     | 8               |

|   |           |               |           |
|---|-----------|---------------|-----------|
| <b>Grand Total for Fond du Lac, WI:</b> | <b>21</b> | <b>\$13.1</b> | <b>81</b> |
|---|-----------|---------------|-----------|

## Forest, WI

### Biomass

| NAICS         | NAICS Description                               | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333210        | Sawmill and Woodworking Machinery Manufacturing | 1                      | \$0.6                     | 4               |
| 336510        | Railroad Rolling Stock Manufacturing            | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.7                     | 4               |

|                                    |          |              |          |
|------------------------------------|----------|--------------|----------|
| <b>Grand Total for Forest, WI:</b> | <b>2</b> | <b>\$0.7</b> | <b>4</b> |
|------------------------------------|----------|--------------|----------|

## Grant, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 2                      | \$0.8                     | 7               |
| <b>Total:</b> |  | 2                      | \$0.8                     | 7               |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.6                     | 1               |
| 332322        | Sheet Metal Work Manufacturing            | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.7                     | 1               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing  | 1                      | \$0.7                     | 4               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.3                     | 2               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 3                      | \$1.0                     | 6               |

|                                   |          |              |           |
|-----------------------------------|----------|--------------|-----------|
| <b>Grand Total for Grant, WI:</b> | <b>7</b> | <b>\$2.5</b> | <b>14</b> |
|-----------------------------------|----------|--------------|-----------|

## Green Lake, WI

### Wind

| NAICS         | NAICS Description           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-----------------------------|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries              | 1                      | \$7.6                     | 53              |
| 332312        | Fabricated Structural Metal | 1                      | \$0.8                     | 5               |
| <b>Total:</b> |                             | 2                      | \$8.4                     | 58              |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.0                     | 0               |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 1                      | \$0.1                     | 1               |

### Biomass

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 1                      | \$0.1                     | 1               |

**Grand Total for Green Lake, WI:** **5** **\$8.6** **60**

## Green, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$7.6                     | 53              |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.4                     | 3               |
| <b>Total:</b> |  | 2                      | \$8.0                     | 56              |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing | 1                      | \$0.7                     | 4               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing   | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 2                      | \$0.8                     | 5               |

**Grand Total for Green, WI:** **4** **\$8.8** **61**

## Iowa, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |  | 1                      | \$0.2                     | 1               |

### Solar

| NAICS         | NAICS Description                  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|------------------------------------|------------------------|---------------------------|-----------------|
| 334413        | Semiconductors and Related Devices | 2                      | \$4.5                     | 11              |
| <b>Total:</b> |                                    | 2                      | \$4.5                     | 11              |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.0                     | 0               |

|                                  |          |              |           |
|----------------------------------|----------|--------------|-----------|
| <b>Grand Total for Iowa, WI:</b> | <b>4</b> | <b>\$4.7</b> | <b>12</b> |
|----------------------------------|----------|--------------|-----------|

## Jackson, WI

### Wind

| NAICS         | NAICS Description     | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-----------------------|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators | 1                      | \$4.1                     | 25              |
| <b>Total:</b> |                       | 1                      | \$4.1                     | 25              |

### Biomass

| NAICS         | NAICS Description                    | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------------|------------------------|---------------------------|-----------------|
| 333120        | Construction Machinery Manufacturing | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |                                      | 1                      | \$0.1                     | 0               |

|                                     |          |              |           |
|-------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Jackson, WI:</b> | <b>2</b> | <b>\$4.2</b> | <b>25</b> |
|-------------------------------------|----------|--------------|-----------|

## Jefferson, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                    | 1                      | \$17.7                    | 108             |
| 326199        | All Other Plastics Product Manufacturing | 6                      | \$2.6                     | 21              |
| 332312        | Fabricated Structural Metal              | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | <b>8</b>               | <b>\$20.4</b>             | <b>130</b>      |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing                        | 1                      | \$0.6                     | 1               |
| 332322        | Sheet Metal Work Manufacturing                                   | 1                      | \$0.1                     | 0               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | <b>3</b>               | <b>\$0.7</b>              | <b>1</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                      | \$0.3                     | 2               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.2                     | 1               |
| 333997        | Scale and Balance (except Laboratory) Manufacturing           | 1                      | \$0.1                     | 1               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 3                      | \$0.1                     | 1               |
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing  | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>7</b>               | <b>\$0.7</b>              | <b>5</b>        |

|                                       |           |               |            |
|---------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Jefferson, WI:</b> | <b>18</b> | <b>\$21.8</b> | <b>136</b> |
|---------------------------------------|-----------|---------------|------------|

## Juneau, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 4                      | \$2.9                     | 23              |
| 335312        | Motors and Generators                    | 1                      | \$1.8                     | 11              |
| <b>Total:</b> |  | 5                      | \$4.7                     | 34              |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                      | 1                      | \$1.5                     | 10              |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere | 3                      | \$0.3                     | 2               |
| <b>Total:</b> |   | 4                      | \$1.8                     | 12              |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                      | 1                      | \$1.0                     | 7               |
| 332911        | Industrial Valve Manufacturing                              | 1                      | \$0.3                     | 2               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere | 3                      | \$0.1                     | 1               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing  | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                        | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 7                      | \$1.4                     | 10              |

|                                    |           |              |           |
|------------------------------------|-----------|--------------|-----------|
| <b>Grand Total for Juneau, WI:</b> | <b>16</b> | <b>\$7.9</b> | <b>56</b> |
|------------------------------------|-----------|--------------|-----------|



## Kenosha, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                   | 3                      | \$7.7                     | 52              |
| 326199        | All Other Plastics Product Manufacturing    | 8                      | \$6.4                     | 51              |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$0.8                     | 4               |
| 332312        | Fabricated Structural Metal                 | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |   | 13                     | \$15.0                    | 108             |

### Solar

| NAICS         | NAICS Description                            | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing    | 1                      | \$1.2                     | 2               |
| 335931        | Current-Carrying Wiring Device Manufacturing | 1                      | \$0.8                     | 6               |
| 332322        | Sheet Metal Work Manufacturing               | 3                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 5                      | \$2.1                     | 9               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$4.4                     | 32              |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 1                      | \$0.1                     | 0               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 3                      | \$4.6                     | 32              |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$15.1                    | 108             |
| 332911        | Industrial Valve Manufacturing                                | 2                      | \$0.5                     | 3               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 3                      | \$0.5                     | 3               |
| 336510        | Railroad Rolling Stock Manufacturing                          | 1                      | \$0.4                     | 2               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.1                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 2                      | \$0.0                     | 0               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 12                     | \$16.6                    | 116             |

|                                     |           |               |            |
|-------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Kenosha, WI:</b> | <b>33</b> | <b>\$38.3</b> | <b>265</b> |
|-------------------------------------|-----------|---------------|------------|

## Kewaunee, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 2                      | \$1.9                     | 16              |
| <b>Total:</b> |  | 2                      | \$1.9                     | 16              |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.9                     | 5               |
| <b>Total:</b> |   | 1                      | \$0.9                     | 5               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |   | 1                      | \$0.2                     | 1               |

|                                      |          |              |           |
|--------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Kewaunee, WI:</b> | <b>4</b> | <b>\$3.0</b> | <b>22</b> |
|--------------------------------------|----------|--------------|-----------|

## La Crosse, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 4                      | \$5.2                     | 30              |
| 331511        | Iron Foundries                           | 1                      | \$3.2                     | 23              |
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$0.7                     | 5               |
| <b>Total:</b> |  | <b>8</b>               | <b>\$9.1</b>              | <b>58</b>       |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 327211        | Flat Glass                     | 1                      | \$0.5                     | 2               |
| 332322        | Sheet Metal Work Manufacturing | 3                      | \$0.1                     | 1               |
| <b>Total:</b> |                                | <b>4</b>               | <b>\$0.6</b>              | <b>3</b>        |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                | 3                      | \$5.7                     | 40              |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerce | 2                      | \$2.4                     | 12              |
| <b>Total:</b> |  | <b>5</b>               | <b>\$8.1</b>              | <b>52</b>       |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                | 3                      | \$19.4                    | 138             |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerce | 2                      | \$0.9                     | 5               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing   | 1                      | \$0.1                     | 1               |
| 327993        | Mineral Wool Manufacturing                                   | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | <b>7</b>               | <b>\$20.4</b>             | <b>144</b>      |

|                                       |           |               |            |
|---------------------------------------|-----------|---------------|------------|
| <b>Grand Total for La Crosse, WI:</b> | <b>24</b> | <b>\$38.2</b> | <b>257</b> |
|---------------------------------------|-----------|---------------|------------|

## Lafayette, WI

### Wind

| NAICS         | NAICS Description     | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|-----------------------|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators | 1                      | \$1.8                     | 11              |
| <b>Total:</b> |                       | <b>1</b>               | <b>\$1.8</b>              | <b>11</b>       |

|                                       |          |              |           |
|---------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Lafayette, WI:</b> | <b>1</b> | <b>\$1.8</b> | <b>11</b> |
|---------------------------------------|----------|--------------|-----------|

## Langlade, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                | 1                      | \$21.3                    | 144             |
| 333613        | Power Transmission Equip.                | 1                      | \$7.6                     | 50              |
| 326199        | All Other Plastics Product Manufacturing | 2                      | \$1.2                     | 10              |
| 332312        | Fabricated Structural Metal              | 2                      | \$0.5                     | 3               |
| 335312        | Motors and Generators                    | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |  | <b>7</b>               | <b>\$30.7</b>             | <b>207</b>      |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing               | 1                      | \$0.2                     | 1               |
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing | 1                      | \$0.1                     | 1               |
| 333120        | Construction Machinery Manufacturing                         | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | <b>3</b>               | <b>\$0.3</b>              | <b>2</b>        |

**Grand Total for Langlade, WI:**

**10      \$31.0      209**

## Lincoln, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 1                      | \$0.8                     | 5               |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.4                     | 3               |
| 335312        | Motors and Generators                    | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |  | <b>3</b>               | <b>\$1.4</b>              | <b>9</b>        |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |  | <b>1</b>               | <b>\$0.3</b>              | <b>2</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.2                     | 1               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>2</b>               | <b>\$0.2</b>              | <b>1</b>        |

**Grand Total for Lincoln, WI:**

**6      \$1.9      12**

## Manitowoc, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 2                      | \$4.4                     | 26              |
| 331511        | Iron Foundries                           | 2                      | \$3.6                     | 25              |
| 326199        | All Other Plastics Product Manufacturing | 7                      | \$3.5                     | 28              |
| 335312        | Motors and Generators                    | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |  | 12                     | \$11.8                    | 81              |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing                        | 1                      | \$0.6                     | 1               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.1                     | 0               |
| 332322        | Sheet Metal Work Manufacturing                                   | 2                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 4                      | \$0.8                     | 2               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc | 1                      | \$0.9                     | 5               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                      | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$0.9                     | 5               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 3                      | \$1.1                     | 7               |
| 333120        | Construction Machinery Manufacturing                          | 2                      | \$0.6                     | 2               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.3                     | 2               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 8                      | \$2.0                     | 11              |

|                                       |           |               |           |
|---------------------------------------|-----------|---------------|-----------|
| <b>Grand Total for Manitowoc, WI:</b> | <b>26</b> | <b>\$15.5</b> | <b>99</b> |
|---------------------------------------|-----------|---------------|-----------|

## Marathon, WI

### Wind

| NAICS         | NAICS Description                          | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal                | 6                      | \$23.5                    | 135             |
| 335312        | Motors and Generators                      | 1                      | \$8.8                     | 54              |
| 326199        | All Other Plastics Product Manufacturing   | 3                      | \$1.1                     | 9               |
| 333412        | Industrial and Commercial fans and blowers | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 11                     | \$33.4                    | 198             |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing                                | 5                      | \$4.6                     | 38              |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$0.7                     | 3               |
| <b>Total:</b> |   | 6                      | \$5.3                     | 41              |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                       | 1                      | \$0.7                     | 5               |
| 333412        | Industrial and Commercial fans and blowers                   | 1                      | \$0.6                     | 4               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac | 1                      | \$0.1                     | 0               |
| 333912        | Air and Gas Compressor Manufacturing                         | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 4                      | \$1.4                     | 9               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 2                      | \$1.2                     | 7               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.5                     | 3               |
| 333412        | Industrial and Commercial fans and blowers                    | 1                      | \$0.1                     | 1               |
| 333120        | Construction Machinery Manufacturing                          | 3                      | \$0.1                     | 0               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac  | 1                      | \$0.0                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.0                     | 0               |
| 333912        | Air and Gas Compressor Manufacturing                          | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 11                     | \$1.9                     | 11              |

|                                      |           |               |            |
|--------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Marathon, WI:</b> | <b>32</b> | <b>\$42.0</b> | <b>259</b> |
|--------------------------------------|-----------|---------------|------------|

## Marinette, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$32.7                    | 229             |
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$2.8                     | 22              |
| 332312        | Fabricated Structural Metal              | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 5                      | \$35.6                    | 252             |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |                                | 2                      | \$0.0                     | 0               |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 2                      | \$0.7                     | 5               |
| <b>Total:</b> |  | 2                      | \$0.7                     | 5               |

### Biomass

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 2                      | \$0.5                     | 4               |
| <b>Total:</b> |  | 2                      | \$0.5                     | 4               |

|                                       |  |           |               |            |
|---------------------------------------|--|-----------|---------------|------------|
| <b>Grand Total for Marinette, WI:</b> |  | <b>11</b> | <b>\$36.8</b> | <b>261</b> |
|---------------------------------------|--|-----------|---------------|------------|



## Marquette, WI

### Wind

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$8.4                     | 28              |
| 326199        | All Other Plastics Product Manufacturing                     | 2                      | \$0.4                     | 3               |
| <b>Total:</b> |  | 3                      | \$8.8                     | 31              |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$11.6                    | 39              |
| <b>Total:</b> |  | 1                      | \$11.6                    | 39              |

### Biomass

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$3.3                     | 11              |
| <b>Total:</b> |  | 1                      | \$3.3                     | 11              |

|                                       |          |               |           |
|---------------------------------------|----------|---------------|-----------|
| <b>Grand Total for Marquette, WI:</b> | <b>5</b> | <b>\$23.7</b> | <b>81</b> |
|---------------------------------------|----------|---------------|-----------|

## Milwaukee, WI

### Wind

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                                    | 8                      | \$446.9                   | 3,024           |
| 331511        | Iron Foundries   | 7                      | \$37.6                    | 264             |
| 333613        | Power Transmission Equip.                                    | 5                      | \$20.4                    | 133             |
| 326199        | All Other Plastics Product Manufacturing                     | 28                     | \$10.9                    | 87              |
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$8.4                     | 28              |
| 335312        | Motors and Generators  | 3                      | \$8.3                     | 51              |
| 332312        | Fabricated Structural Metal                                  | 11                     | \$7.6                     | 44              |
| 335999        | Electronic Equipment and Components, NEC                     | 2                      | \$2.0                     | 13              |
| 334519        | Measuring and Controlling Devices                            | 3                      | \$0.9                     | 6               |
| 332991        | Ball and Roller Bearings                                     | 1                      | \$0.7                     | 4               |
| 334418        | Printed circuits and electronics assemblies                  | 3                      | \$0.4                     | 2               |
| <b>Total:</b> |  | 72                     | \$544.1                   | 3,656           |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335911        | Storage Batteries  | 2                      | \$83.3                    | 438             |
| 335931        | Current-Carrying Wiring Device Manufacturing                     | 3                      | \$22.3                    | 170             |
| 334413        | Semiconductors and Related Devices                               | 1                      | \$11.4                    | 29              |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing               | 4                      | \$8.7                     | 47              |
| 335999        | Electronic Equipment and Components, NEC                         | 2                      | \$5.0                     | 33              |
| 332322        | Sheet Metal Work Manufacturing                                   | 10                     | \$2.3                     | 19              |
| 327211        | Flat Glass   | 1                      | \$1.4                     | 6               |
| 325211        | Plastics Material and Resin Manufacturing                        | 2                      | \$0.6                     | 1               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 2                      | \$0.2                     | 1               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 2                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 29                     | \$135.3                   | 745             |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets | 1                      | \$11.6                    | 39              |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac | 4                      | \$2.6                     | 14              |
| 332410        | Power Boiler and Heat Exchanger Manufacturing                | 3                      | \$1.3                     | 9               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc  | 5                      | \$1.3                     | 7               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                       | 2                      | \$1.0                     | 7               |
| 333911        | Pump and Pumping Equipment Manufacturing                     | 3                      | \$0.5                     | 3               |
| 333912        | Air and Gas Compressor Manufacturing                         | 2                      | \$0.5                     | 2               |
| <b>Total:</b> |  | 20                     | \$18.8                    | 81              |

**Biomass**

| <b>NAICS</b>  | <b>NAICS Description</b>                                      | <b># of Firms<br/>in NAICS</b> | <b>Millions \$<br/>Investment</b> | <b>New FTE<br/>Jobs</b> |
|---------------|---|--------------------------------|-----------------------------------|-------------------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 3                              | \$4.5                             | 32                      |
| 333611        | Turbines, and Turbine Generators, and Turbine Generator Sets  | 1                              | \$3.3                             | 11                      |
| 333120        | Construction Machinery Manufacturing                          | 10                             | \$1.3                             | 4                       |
| 336510        | Railroad Rolling Stock Manufacturing                          | 5                              | \$1.0                             | 4                       |
| 332911        | Industrial Valve Manufacturing                                | 3                              | \$0.7                             | 4                       |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 4                              | \$0.7                             | 4                       |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 2                              | \$0.7                             | 5                       |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 4                              | \$0.6                             | 4                       |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 3                              | \$0.6                             | 4                       |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 5                              | \$0.5                             | 3                       |
| 333411        | Air Purification Equipment Manufacturing                      | 1                              | \$0.4                             | 3                       |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 8                              | \$0.4                             | 3                       |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 3                              | \$0.1                             | 1                       |
| 335999        | Electronic Equipment and Components, NEC                      | 2                              | \$0.1                             | 0                       |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 4                              | \$0.1                             | 1                       |
| 333912        | Air and Gas Compressor Manufacturing                          | 2                              | \$0.0                             | 0                       |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 4                              | \$0.0                             | 0                       |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 2                              | \$0.0                             | 0                       |
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing  | 1                              | \$0.0                             | 0                       |
| 327993        | Mineral Wool Manufacturing                                    | 1                              | \$0.0                             | 0                       |
| <b>Total:</b> |   | <b>68</b>                      | <b>\$15.0</b>                     | <b>83</b>               |

**Grand Total for Milwaukee, WI:****189****\$713.2****4,565****Monroe, WI****Wind**

| <b>NAICS</b>  | <b>NAICS Description</b>                 | <b># of Firms<br/>in NAICS</b> | <b>Millions \$<br/>Investment</b> | <b>New FTE<br/>Jobs</b> |
|---------------|--|--------------------------------|-----------------------------------|-------------------------|
| 331511        | Iron Foundries                           | 1                              | \$3.2                             | 23                      |
| 326199        | All Other Plastics Product Manufacturing | 4                              | \$1.0                             | 8                       |
| <b>Total:</b> |  | <b>5</b>                       | <b>\$4.2</b>                      | <b>31</b>               |

**Solar**

| <b>NAICS</b>  | <b>NAICS Description</b>       | <b># of Firms<br/>in NAICS</b> | <b>Millions \$<br/>Investment</b> | <b>New FTE<br/>Jobs</b> |
|---------------|--------------------------------|--------------------------------|-----------------------------------|-------------------------|
| 332322        | Sheet Metal Work Manufacturing | 1                              | \$0.0                             | 0                       |
| <b>Total:</b> |                                | <b>1</b>                       | <b>\$0.0</b>                      | <b>0</b>                |

**Grand Total for Monroe, WI:****6****\$4.2****31**

## Oconto, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$1.6                     | 13              |
| <b>Total:</b> |  | 3                      | \$1.6                     | 13              |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 1                      | \$0.3                     | 1               |
| 332322        | Sheet Metal Work Manufacturing                                   | 1                      | \$0.0                     | 0               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing               | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 4                      | \$0.3                     | 1               |

### Geothermal

| NAICS         | NAICS Description                      | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$1.2                     | 7               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.0                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 2                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 6                      | \$1.2                     | 7               |

### **Grand Total for Oconto, WI:**

**14      \$3.1      21**

## Oneida, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal                 | 1                      | \$0.8                     | 5               |
| 326199        | All Other Plastics Product Manufacturing    | 2                      | \$0.1                     | 0               |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 4                      | \$1.0                     | 5               |

### Solar

| NAICS                              | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|------------------------------------|--|------------------------|---------------------------|-----------------|
| 334515                             | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.0                     | 0               |
| <b>Total:</b>                      |  | 1                      | \$0.0                     | 0               |
| <b>Grand Total for Oneida, WI:</b> |  | 5                      | \$1.0                     | 5               |

## Outagamie, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal                 | 3                      | \$7.1                     | 41              |
| 331511        | Iron Foundries                              | 1                      | \$3.2                     | 23              |
| 333613        | Power Transmission Equip.                   | 2                      | \$1.8                     | 12              |
| 334418        | Printed circuits and electronics assemblies | 2                      | \$1.0                     | 4               |
| 326199        | All Other Plastics Product Manufacturing    | 2                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 10                     | \$13.2                    | 80              |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing            | 4                      | \$1.1                     | 9               |
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.2                     | 0               |
| <b>Total:</b> |   | 5                      | \$1.3                     | 9               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 2                      | \$0.2                     | 1               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 4                      | \$0.2                     | 1               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 2                      | \$0.5                     | 3               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 2                      | \$0.1                     | 1               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.1                     | 0               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.0                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 2                      | \$0.0                     | 0               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac  | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 10                     | \$0.7                     | 4               |

|                                       |           |               |           |
|---------------------------------------|-----------|---------------|-----------|
| <b>Grand Total for Outagamie, WI:</b> | <b>29</b> | <b>\$15.4</b> | <b>94</b> |
|---------------------------------------|-----------|---------------|-----------|

## Ozaukee, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                       | 2                      | \$10.6                    | 65              |
| 326199        | All Other Plastics Product Manufacturing    | 7                      | \$6.8                     | 54              |
| 332991        | Ball and Roller Bearings                    | 1                      | \$3.4                     | 21              |
| 331511        | Iron Foundries                              | 3                      | \$3.1                     | 22              |
| 334519        | Measuring and Controlling Devices           | 1                      | \$2.7                     | 18              |
| 335999        | Electronic Equipment and Components, NEC    | 4                      | \$1.1                     | 7               |
| 332312        | Fabricated Structural Metal                 | 2                      | \$1.0                     | 6               |
| 334418        | Printed circuits and electronics assemblies | 3                      | \$0.2                     | 1               |
| <b>Total:</b> |   | <b>23</b>              | <b>\$28.9</b>             | <b>194</b>      |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$3.7                     | 15              |
| 335999        | Electronic Equipment and Components, NEC                      | 4                      | \$2.7                     | 17              |
| 325211        | Plastics Material and Resin Manufacturing                     | 1                      | \$1.2                     | 2               |
| 332322        | Sheet Metal Work Manufacturing                                | 4                      | \$0.6                     | 5               |
| 334413        | Semiconductors and Related Devices                            | 1                      | \$0.2                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | <b>12</b>              | <b>\$8.5</b>              | <b>39</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333911        | Pump and Pumping Equipment Manufacturing                    | 2                      | \$1.6                     | 9               |
| 332410        | Power Boiler and Heat Exchanger Manufacturing               | 1                      | \$0.9                     | 6               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>4</b>               | <b>\$2.5</b>              | <b>15</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$3.0                     | 21              |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.5                     | 3               |
| 333120        | Construction Machinery Manufacturing                          | 2                      | \$0.5                     | 2               |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 2                      | \$0.4                     | 2               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 2                      | \$0.1                     | 1               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| 333997        | Scale and Balance (except Laboratory) Manufacturing           | 1                      | \$0.0                     | 0               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commere   | 1                      | \$0.0                     | 0               |
| 335999        | Electronic Equipment and Components, NEC                      | 4                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>15</b>              | <b>\$4.5</b>              | <b>29</b>       |

**Grand Total for Ozaukee, WI:** **54** **\$44.4** **277**



## Pierce, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335999        | Electronic Equipment and Components, NEC | 2                      | \$0.8                     | 5               |
| <b>Total:</b> |  | 2                      | \$0.8                     | 5               |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 335999        | Electronic Equipment and Components, NEC                      | 2                      | \$2.1                     | 13              |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$0.7                     | 3               |
| <b>Total:</b> |   | 3                      | \$2.8                     | 16              |

### Biomass

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 327993        | Mineral Wool Manufacturing               | 1                      | \$0.0                     | 0               |
| 335999        | Electronic Equipment and Components, NEC | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 3                      | \$0.0                     | 0               |

**Grand Total for Pierce, WI:**

**8      \$3.6      21**

## Polk, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 12                     | \$6.4                     | 51              |
| <b>Total:</b> |  | 12                     | \$6.4                     | 51              |

### Solar

| NAICS         | NAICS Description                  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|------------------------------------|------------------------|---------------------------|-----------------|
| 334413        | Semiconductors and Related Devices | 1                      | \$2.3                     | 6               |
| 332322        | Sheet Metal Work Manufacturing     | 1                      | \$0.7                     | 6               |
| <b>Total:</b> |                                    | 2                      | \$3.0                     | 12              |

### Biomass

| NAICS         | NAICS Description                    | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------------|------------------------|---------------------------|-----------------|
| 333120        | Construction Machinery Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |                                      | 1                      | \$0.0                     | 0               |

**Grand Total for Polk, WI:**

**15      \$9.4      63**

## Portage, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | <b>1</b>               | <b>\$0.0</b>              | <b>0</b>        |

**Grand Total for Portage, WI:**

**1      \$0.0      0**

## Price, WI

### Wind

| NAICS         | NAICS Description                          | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing   | 2                      | \$4.9                     | 39              |
| 333412        | Industrial and Commercial fans and blowers | 2                      | \$0.6                     | 4               |
| 332312        | Fabricated Structural Metal                | 2                      | \$0.5                     | 3               |
| <b>Total:</b> |  | <b>6</b>               | <b>\$6.0</b>              | <b>46</b>       |

### Geothermal

| NAICS         | NAICS Description                          | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers | 2                      | \$7.5                     | 54              |
| <b>Total:</b> |  | <b>2</b>               | <b>\$7.5</b>              | <b>54</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers                    | 2                      | \$1.0                     | 7               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.1                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |   | <b>4</b>               | <b>\$1.2</b>              | <b>7</b>        |

**Grand Total for Price, WI:**

**12      \$14.7      107**

## Racine, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                   | 2                      | \$50.6                    | 342             |
| 333613        | Power Transmission Equip.                   | 4                      | \$24.1                    | 157             |
| 335312        | Motors and Generators                       | 10                     | \$18.0                    | 109             |
| 331511        | Iron Foundries                              | 1                      | \$7.6                     | 53              |
| 332312        | Fabricated Structural Metal                 | 5                      | \$2.8                     | 16              |
| 326199        | All Other Plastics Product Manufacturing    | 7                      | \$2.6                     | 20              |
| 335999        | Electronic Equipment and Components, NEC    | 1                      | \$0.3                     | 2               |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>31</b>              | <b>\$106.0</b>            | <b>699</b>      |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335999        | Electronic Equipment and Components, NEC                         | 1                      | \$0.8                     | 6               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 1                      | \$0.3                     | 1               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing               | 1                      | \$0.2                     | 1               |
| 332322        | Sheet Metal Work Manufacturing                                   | 2                      | \$0.2                     | 1               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | <b>6</b>               | <b>\$1.6</b>              | <b>10</b>       |

### Geothermal

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$4.4                     | 32              |
| 333911        | Pump and Pumping Equipment Manufacturing      | 1                      | \$0.1                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing        | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |   | <b>3</b>               | <b>\$4.6</b>              | <b>33</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$15.1                    | 108             |
| 333411        | Air Purification Equipment Manufacturing                      | 1                      | \$0.4                     | 3               |
| 336510        | Railroad Rolling Stock Manufacturing                          | 1                      | \$0.2                     | 1               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.2                     | 1               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.1                     | 1               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.1                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 4                      | \$0.1                     | 1               |
| 335999        | Electronic Equipment and Components, NEC                      | 1                      | \$0.0                     | 0               |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$0.0                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 4                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>17</b>              | <b>\$16.2</b>             | <b>115</b>      |

### **Grand Total for Racine, WI:**

**57      \$128.4      857**

## Richland, WI

### Wind

| NAICS                                | NAICS Description | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|--------------------------------------|-------------------|------------------------|---------------------------|-----------------|
| 331511                               | Iron Foundries    | 1                      | \$7.6                     | 53              |
| <b>Total:</b>                        |                   | 1                      | \$7.6                     | 53              |
| <b>Grand Total for Richland, WI:</b> |                   | 1                      | \$7.6                     | 53              |

## Rock, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                | 1                      | \$49.9                    | 338             |
| 331511        | Iron Foundries                           | 1                      | \$7.6                     | 53              |
| 326199        | All Other Plastics Product Manufacturing | 4                      | \$5.1                     | 41              |
| 333613        | Power Transmission Equip.                | 1                      | \$3.2                     | 21              |
| <b>Total:</b> |  | <b>7</b>               | <b>\$65.8</b>             | <b>453</b>      |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 3                      | \$2.4                     | 10              |
| 325211        | Plastics Material and Resin Manufacturing                     | 2                      | \$0.3                     | 0               |
| 334413        | Semiconductors and Related Devices                            | 1                      | \$0.2                     | 0               |
| 332322        | Sheet Metal Work Manufacturing                                | 3                      | \$0.1                     | 0               |
| <b>Total:</b> |   | <b>9</b>               | <b>\$3.0</b>              | <b>10</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 2                      | \$3.0                     | 11              |
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$0.9                     | 6               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.1                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |   | <b>5</b>               | <b>\$4.1</b>              | <b>18</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing                 | 1                      | \$3.0                     | 21              |
| 333210        | Sawmill and Woodworking Machinery Manufacturing               | 2                      | \$1.7                     | 12              |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 2                      | \$1.5                     | 5               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 3                      | \$0.3                     | 2               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                      | \$0.1                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.1                     | 1               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.0                     | 0               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>13</b>              | <b>\$6.7</b>              | <b>41</b>       |

### **Grand Total for Rock, WI:**

**34      \$79.6      522**

## Rusk, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.4                     | 3               |
| 334519        | Measuring and Controlling Devices        | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 2                      | \$0.4                     | 3               |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |                                | 1                      | \$0.0                     | 0               |

### Biomass

| NAICS         | NAICS Description                              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

|                                  |          |              |          |
|----------------------------------|----------|--------------|----------|
| <b>Grand Total for Rusk, WI:</b> | <b>4</b> | <b>\$0.4</b> | <b>3</b> |
|----------------------------------|----------|--------------|----------|

## Sauk, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$32.7                    | 229             |
| 332312        | Fabricated Structural Metal              | 3                      | \$14.5                    | 83              |
| 326199        | All Other Plastics Product Manufacturing | 4                      | \$4.7                     | 38              |
| 335312        | Motors and Generators                    | 1                      | \$1.8                     | 11              |
| 334519        | Measuring and Controlling Devices        | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 10                     | \$53.7                    | 361             |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$3.7                     | 15              |
| 332322        | Sheet Metal Work Manufacturing                                | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 2                      | \$3.7                     | 15              |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332911        | Industrial Valve Manufacturing                                | 1                      | \$0.6                     | 4               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |   | 2                      | \$0.9                     | 6               |

|                                  |           |               |            |
|----------------------------------|-----------|---------------|------------|
| <b>Grand Total for Sauk, WI:</b> | <b>14</b> | <b>\$58.3</b> | <b>382</b> |
|----------------------------------|-----------|---------------|------------|

## Shawano, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$16.3                    | 114             |
| 332312        | Fabricated Structural Metal              | 1                      | \$0.4                     | 2               |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 3                      | \$16.7                    | 116             |

### Geothermal

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$0.9                     | 6               |
| <b>Total:</b> |   | 1                      | \$0.9                     | 6               |

### Biomass

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$3.0                     | 21              |
| 333120        | Construction Machinery Manufacturing          | 2                      | \$0.1                     | 0               |
| <b>Total:</b> |   | 3                      | \$3.1                     | 21              |

|                                     |          |               |            |
|-------------------------------------|----------|---------------|------------|
| <b>Grand Total for Shawano, WI:</b> | <b>7</b> | <b>\$20.7</b> | <b>143</b> |
|-------------------------------------|----------|---------------|------------|



## Sheboygan, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                    | 1                      | \$23.6                    | 144             |
| 326199        | All Other Plastics Product Manufacturing | 11                     | \$14.8                    | 118             |
| 331511        | Iron Foundries                           | 2                      | \$9.1                     | 64              |
| 332312        | Fabricated Structural Metal              | 1                      | \$0.8                     | 5               |
| <b>Total:</b> |  | 15                     | \$48.3                    | 331             |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing                     | 6                      | \$5.6                     | 8               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$3.7                     | 15              |
| 327211        | Flat Glass  | 1                      | \$1.4                     | 6               |
| 332322        | Sheet Metal Work Manufacturing                                | 7                      | \$0.5                     | 4               |
| <b>Total:</b> |   | 15                     | \$11.2                    | 33              |

### Geothermal

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333912        | Air and Gas Compressor Manufacturing     | 1                      | \$4.8                     | 21              |
| 333911        | Pump and Pumping Equipment Manufacturing | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |  | 2                      | \$4.9                     | 21              |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333210        | Sawmill and Woodworking Machinery Manufacturing               | 1                      | \$3.0                     | 21              |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 2                      | \$0.8                     | 5               |
| 333912        | Air and Gas Compressor Manufacturing                          | 1                      | \$0.3                     | 1               |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 5                      | \$4.1                     | 27              |

|                                       |           |               |            |
|---------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Sheboygan, WI:</b> | <b>37</b> | <b>\$68.5</b> | <b>412</b> |
|---------------------------------------|-----------|---------------|------------|

## St. Croix, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing    | 10                     | \$10.0                    | 80              |
| 335312        | Motors and Generators                       | 1                      | \$8.8                     | 54              |
| 333412        | Industrial and Commercial fans and blowers  | 1                      | \$2.6                     | 18              |
| 332312        | Fabricated Structural Metal                 | 3                      | \$1.1                     | 6               |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 16                     | \$22.5                    | 158             |

### Solar

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa | 1                      | \$0.7                     | 3               |
| <b>Total:</b> |   | 1                      | \$0.7                     | 3               |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers                  | 1                      | \$31.7                    | 229             |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc | 3                      | \$0.8                     | 4               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                      | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |   | 5                      | \$32.8                    | 235             |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers                    | 1                      | \$4.1                     | 30              |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 3                      | \$0.3                     | 2               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.2                     | 1               |
| 333120        | Construction Machinery Manufacturing                          | 3                      | \$0.1                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 10                     | \$4.7                     | 33              |

|                                       |           |               |            |
|---------------------------------------|-----------|---------------|------------|
| <b>Grand Total for St. Croix, WI:</b> | <b>32</b> | <b>\$60.7</b> | <b>429</b> |
|---------------------------------------|-----------|---------------|------------|

## Taylor, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$5.1                     | 41              |
| <b>Total:</b> |  | 3                      | \$5.1                     | 41              |

### Solar

| NAICS         | NAICS Description                         | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 325211        | Plastics Material and Resin Manufacturing | 1                      | \$0.2                     | 0               |
| <b>Total:</b> |   | 1                      | \$0.2                     | 0               |

### Geothermal

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$0.9                     | 6               |
| <b>Total:</b> |   | 1                      | \$0.9                     | 6               |

### Biomass

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$3.0                     | 21              |
| <b>Total:</b> |   | 1                      | \$3.0                     | 21              |

|                                    |          |              |           |
|------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Taylor, WI:</b> | <b>6</b> | <b>\$9.2</b> | <b>68</b> |
|------------------------------------|----------|--------------|-----------|

## Trempealeau, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 1                      | \$0.0                     | 0               |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 1                      | \$0.7                     | 6               |
| <b>Total:</b> |                                | 1                      | \$0.7                     | 6               |

### Biomass

| NAICS         | NAICS Description                              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333411        | Air Purification Equipment Manufacturing       | 1                      | \$4.4                     | 33              |
| 333922        | Conveyor and Conveying Equipment Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 2                      | \$4.4                     | 33              |

**Grand Total for Trempealeau, WI:**

**4      \$5.1      39**

## Vernon, WI

### Geothermal

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$0.9                     | 6               |
| <b>Total:</b> |   | 1                      | \$0.9                     | 6               |

### Biomass

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$3.0                     | 21              |
| 333120        | Construction Machinery Manufacturing          | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 3                      | \$3.0                     | 21              |

**Grand Total for Vernon, WI:**

**4      \$3.9      27**

## Walworth, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335312        | Motors and Generators                    | 1                      | \$8.8                     | 54              |
| 326199        | All Other Plastics Product Manufacturing | 10                     | \$5.9                     | 47              |
| 331511        | Iron Foundries                           | 1                      | \$1.5                     | 11              |
| 335999        | Electronic Equipment and Components, NEC | 1                      | \$0.7                     | 5               |
| <b>Total:</b> |  | <b>13</b>              | <b>\$16.9</b>             | <b>117</b>      |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 334413        | Semiconductors and Related Devices                               | 1                      | \$4.9                     | 12              |
| 335999        | Electronic Equipment and Components, NEC                         | 1                      | \$1.8                     | 11              |
| 327211        | Flat Glass   | 1                      | \$1.4                     | 6               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 3                      | \$1.4                     | 7               |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 2                      | \$0.9                     | 3               |
| 332322        | Sheet Metal Work Manufacturing                                   | 1                      | \$0.1                     | 0               |
| <b>Total:</b> |  | <b>9</b>               | <b>\$10.5</b>             | <b>39</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$7.9                     | 42              |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$1.5                     | 5               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.1                     | 1               |
| 333132        | Oil and Gas Field Machinery and Equipment Manufacturing       | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>4</b>               | <b>\$9.5</b>              | <b>48</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 3                      | \$3.4                     | 23              |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$1.8                     | 10              |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$1.2                     | 7               |
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.7                     | 3               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.1                     | 0               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.1                     | 1               |
| 327993        | Mineral Wool Manufacturing                                    | 1                      | \$0.1                     | 0               |
| 335999        | Electronic Equipment and Components, NEC                      | 1                      | \$0.0                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>11</b>              | <b>\$7.4</b>              | <b>44</b>       |

|                                      |           |               |            |
|--------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Walworth, WI:</b> | <b>37</b> | <b>\$44.3</b> | <b>248</b> |
|--------------------------------------|-----------|---------------|------------|

## Washburn, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 1                      | \$2.0                     | 11              |
| 335312        | Motors and Generators                    | 1                      | \$0.2                     | 1               |
| 326199        | All Other Plastics Product Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |  | 3                      | \$2.2                     | 12              |

### Solar

| NAICS         | NAICS Description                            | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335931        | Current-Carrying Wiring Device Manufacturing | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | 1                      | \$0.1                     | 1               |

|                                      |          |              |           |
|--------------------------------------|----------|--------------|-----------|
| <b>Grand Total for Washburn, WI:</b> | <b>4</b> | <b>\$2.3</b> | <b>13</b> |
|--------------------------------------|----------|--------------|-----------|

## Washington, WI

### Wind

| NAICS         | NAICS Description                          | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333613        | Power Transmission Equip.                  | 1                      | \$16.3                    | 106             |
| 326199        | All Other Plastics Product Manufacturing   | 12                     | \$8.5                     | 68              |
| 332312        | Fabricated Structural Metal                | 2                      | \$2.1                     | 12              |
| 331511        | Iron Foundries                             | 1                      | \$0.3                     | 2               |
| 333412        | Industrial and Commercial fans and blowers | 1                      | \$0.2                     | 2               |
| 334519        | Measuring and Controlling Devices          | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |  | <b>18</b>              | <b>\$27.6</b>             | <b>191</b>      |

### Solar

| NAICS         | NAICS Description              | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--------------------------------|------------------------|---------------------------|-----------------|
| 332322        | Sheet Metal Work Manufacturing | 4                      | \$1.7                     | 14              |
| <b>Total:</b> |                                | <b>4</b>               | <b>\$1.7</b>              | <b>14</b>       |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers                    | 1                      | \$2.9                     | 21              |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$0.7                     | 4               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 2                      | \$0.1                     | 0               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>5</b>               | <b>\$3.7</b>              | <b>25</b>       |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333412        | Industrial and Commercial fans and blowers                    | 1                      | \$0.4                     | 3               |
| 333911        | Pump and Pumping Equipment Manufacturing                      | 1                      | \$0.2                     | 1               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 4                      | \$0.2                     | 2               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                      | \$0.1                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.1                     | 0               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 1                      | \$0.0                     | 0               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 2                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>12</b>              | <b>\$1.0</b>              | <b>6</b>        |

|  |           |               |            |
|--|-----------|---------------|------------|
| <b>Grand Total for Washington, WI:</b> | <b>39</b> | <b>\$34.0</b> | <b>236</b> |
|--|-----------|---------------|------------|

## Waukesha, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333612        | Speed Changer, Industrial                   | 2                      | \$31.2                    | 211             |
| 326199        | All Other Plastics Product Manufacturing    | 37                     | \$27.4                    | 218             |
| 335312        | Motors and Generators                       | 5                      | \$17.3                    | 105             |
| 332312        | Fabricated Structural Metal                 | 15                     | \$16.9                    | 97              |
| 331511        | Iron Foundries                              | 1                      | \$16.3                    | 114             |
| 333613        | Power Transmission Equip.                   | 6                      | \$9.6                     | 63              |
| 335999        | Electronic Equipment and Components, NEC    | 6                      | \$5.6                     | 36              |
| 332991        | Ball and Roller Bearings                    | 1                      | \$0.7                     | 4               |
| 334519        | Measuring and Controlling Devices           | 1                      | \$0.5                     | 3               |
| 334418        | Printed circuits and electronics assemblies | 3                      | \$0.2                     | 1               |
| <b>Total:</b> |   | 77                     | \$125.7                   | 852             |

### Solar

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335931        | Current-Carrying Wiring Device Manufacturing                     | 3                      | \$20.8                    | 159             |
| 335999        | Electronic Equipment and Components, NEC                         | 6                      | \$14.1                    | 91              |
| 334413        | Semiconductors and Related Devices                               | 1                      | \$11.4                    | 29              |
| 326113        | Unlaminated Plastics Film and Sheet (Except Packaging) Manufa    | 2                      | \$3.8                     | 15              |
| 332322        | Sheet Metal Work Manufacturing                                   | 10                     | \$2.0                     | 16              |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing               | 2                      | \$0.4                     | 2               |
| 334515        | Instrument Manufacturing for Measuring and Testing Electricity a | 2                      | \$0.3                     | 1               |
| <b>Total:</b> |  | 26                     | \$52.8                    | 313             |

### Geothermal

| NAICS         | NAICS Description  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 333912        | Air and Gas Compressor Manufacturing                         | 1                      | \$4.8                     | 21              |
| 332410        | Power Boiler and Heat Exchanger Manufacturing                | 2                      | \$4.8                     | 34              |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                       | 2                      | \$0.7                     | 5               |
| 333415        | Air-Conditioning and Warm Air Heating Equipment and Commerc  | 3                      | \$0.5                     | 2               |
| 333911        | Pump and Pumping Equipment Manufacturing                     | 1                      | \$0.3                     | 2               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufac | 3                      | \$0.3                     | 2               |
| <b>Total:</b> |  | 12                     | \$11.4                    | 66              |



**Biomass**

| <b>NAICS</b>                         | <b>NAICS Description</b>                                      | <b># of Firms<br/>in NAICS</b> | <b>Millions \$<br/>Investment</b> | <b>New FTE<br/>Jobs</b> |
|--------------------------------------|---|--------------------------------|-----------------------------------|-------------------------|
| 332410                               | Power Boiler and Heat Exchanger Manufacturing                 | 2                              | \$16.4                            | 117                     |
| 335311                               | Power, Distribution, and Specialty Transformer Manufacturing  | 5                              | \$3.0                             | 17                      |
| 333922                               | Conveyor and Conveying Equipment Manufacturing                | 3                              | \$1.3                             | 8                       |
| 333120                               | Construction Machinery Manufacturing                          | 4                              | \$0.6                             | 2                       |
| 332420                               | Metal Tank (Heavy Gauge) Manufacturing                        | 2                              | \$0.5                             | 3                       |
| 333999                               | All Other Miscellaneous General Purpose Machinery Manufacturi | 7                              | \$0.4                             | 3                       |
| 333912                               | Air and Gas Compressor Manufacturing                          | 1                              | \$0.3                             | 1                       |
| 335999                               | Electronic Equipment and Components, NEC                      | 6                              | \$0.2                             | 1                       |
| 333415                               | Air-Conditioning and Warm Air Heating Equipment and Commerc   | 3                              | \$0.2                             | 1                       |
| 333923                               | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 3                              | \$0.1                             | 0                       |
| 334513                               | Instruments and Related Products Manufacturing for Measuring, | 7                              | \$0.1                             | 1                       |
| 333911                               | Pump and Pumping Equipment Manufacturing                      | 1                              | \$0.1                             | 0                       |
| 333411                               | Air Purification Equipment Manufacturing                      | 1                              | \$0.1                             | 1                       |
| 333210                               | Sawmill and Woodworking Machinery Manufacturing               | 1                              | \$0.1                             | 1                       |
| 327993                               | Mineral Wool Manufacturing                                    | 1                              | \$0.0                             | 0                       |
| 333995                               | Fluid Power Cylinder and Actuator Manufacturing               | 3                              | \$0.0                             | 0                       |
| 333414                               | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                              | \$0.0                             | 0                       |
| 333997                               | Scale and Balance (except Laboratory) Manufacturing           | 1                              | \$0.0                             | 0                       |
| 335313                               | Switchgear and Switchboard Apparatus Manufacturing            | 2                              | \$0.0                             | 0                       |
| <b>Total:</b>                        |   | <b>54</b>                      | <b>\$23.4</b>                     | <b>156</b>              |
| <b>Grand Total for Waukesha, WI:</b> |   | <b>169</b>                     | <b>\$213.3</b>                    | <b>1,387</b>            |

## Waupaca, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                           | 1                      | \$43.6                    | 305             |
| 326199        | All Other Plastics Product Manufacturing | 3                      | \$0.9                     | 7               |
| 332312        | Fabricated Structural Metal              | 3                      | \$0.5                     | 3               |
| <b>Total:</b> |  | <b>7</b>               | <b>\$45.0</b>             | <b>315</b>      |

### Geothermal

| NAICS         | NAICS Description                                       | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333132        | Oil and Gas Field Machinery and Equipment Manufacturing | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>1</b>               | <b>\$0.0</b>              | <b>0</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| 333414        | Heating Equipment (except Warm Air Furnaces) Manufacturing    | 1                      | \$0.0                     | 0               |
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 1                      | \$0.0                     | 0               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>4</b>               | <b>\$0.0</b>              | <b>0</b>        |

**Grand Total for Waupaca, WI:** **12** **\$45.0** **315**

## Waushara, WI

### Geothermal

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |   | <b>1</b>               | <b>\$0.2</b>              | <b>1</b>        |

### Biomass

| NAICS         | NAICS Description                             | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 332410        | Power Boiler and Heat Exchanger Manufacturing | 1                      | \$0.6                     | 4               |
| <b>Total:</b> |   | <b>1</b>               | <b>\$0.6</b>              | <b>4</b>        |

**Grand Total for Waushara, WI:** **2** **\$0.8** **5**

## Winnebago, WI

### Wind

| NAICS         | NAICS Description                           | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 331511        | Iron Foundries                              | 1                      | \$32.7                    | 229             |
| 332312        | Fabricated Structural Metal                 | 4                      | \$9.1                     | 52              |
| 335312        | Motors and Generators                       | 2                      | \$8.2                     | 50              |
| 326199        | All Other Plastics Product Manufacturing    | 7                      | \$3.2                     | 26              |
| 334418        | Printed circuits and electronics assemblies | 1                      | \$2.2                     | 9               |
| 333613        | Power Transmission Equip.                   | 1                      | \$1.5                     | 10              |
| <b>Total:</b> |   | 16                     | \$56.9                    | 376             |

### Solar

| NAICS         | NAICS Description                                  | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335313        | Switchgear and Switchboard Apparatus Manufacturing | 1                      | \$1.9                     | 10              |
| 332322        | Sheet Metal Work Manufacturing                     | 3                      | \$0.2                     | 1               |
| <b>Total:</b> |  | 4                      | \$2.1                     | 11              |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.2                     | 1               |
| <b>Total:</b> |   | 1                      | \$0.2                     | 1               |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 333922        | Conveyor and Conveying Equipment Manufacturing                | 6                      | \$3.6                     | 22              |
| 335311        | Power, Distribution, and Specialty Transformer Manufacturing  | 1                      | \$0.3                     | 2               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 2                      | \$0.1                     | 0               |
| 335313        | Switchgear and Switchboard Apparatus Manufacturing            | 1                      | \$0.1                     | 1               |
| 334513        | Instruments and Related Products Manufacturing for Measuring, | 1                      | \$0.0                     | 0               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 333923        | Overhead Traveling Crane, Hoist, and Monorail System Manufact | 1                      | \$0.0                     | 0               |
| 333120        | Construction Machinery Manufacturing                          | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | 14                     | \$4.1                     | 25              |

|                                       |           |               |            |
|---------------------------------------|-----------|---------------|------------|
| <b>Grand Total for Winnebago, WI:</b> | <b>35</b> | <b>\$63.3</b> | <b>413</b> |
|---------------------------------------|-----------|---------------|------------|

## Wood, WI

### Wind

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 332312        | Fabricated Structural Metal              | 3                      | \$1.4                     | 8               |
| 335999        | Electronic Equipment and Components, NEC | 1                      | \$0.1                     | 1               |
| <b>Total:</b> |  | <b>4</b>               | <b>\$1.5</b>              | <b>9</b>        |

### Solar

| NAICS         | NAICS Description                        | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|--|------------------------|---------------------------|-----------------|
| 335999        | Electronic Equipment and Components, NEC | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |  | <b>1</b>               | <b>\$0.3</b>              | <b>2</b>        |

### Geothermal

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$1.5                     | 5               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.3                     | 2               |
| <b>Total:</b> |   | <b>2</b>               | <b>\$1.8</b>              | <b>7</b>        |

### Biomass

| NAICS         | NAICS Description   | # of Firms<br>in NAICS | Millions \$<br>Investment | New FTE<br>Jobs |
|---------------|---|------------------------|---------------------------|-----------------|
| 331210        | Iron and Steel Pipe and Tube Manufacturing from Purchased Ste | 1                      | \$0.7                     | 3               |
| 332420        | Metal Tank (Heavy Gauge) Manufacturing                        | 1                      | \$0.2                     | 1               |
| 333999        | All Other Miscellaneous General Purpose Machinery Manufacturi | 1                      | \$0.1                     | 1               |
| 333995        | Fluid Power Cylinder and Actuator Manufacturing               | 1                      | \$0.0                     | 0               |
| 335999        | Electronic Equipment and Components, NEC                      | 1                      | \$0.0                     | 0               |
| 327993        | Mineral Wool Manufacturing                                    | 1                      | \$0.0                     | 0               |
| <b>Total:</b> |   | <b>6</b>               | <b>\$1.0</b>              | <b>5</b>        |

|                                  |           |              |           |
|----------------------------------|-----------|--------------|-----------|
| <b>Grand Total for Wood, WI:</b> | <b>13</b> | <b>\$4.6</b> | <b>23</b> |
|----------------------------------|-----------|--------------|-----------|